Hillingdon Holiday Activities and Food Programme 2024/25













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Introduction

We are pleased to present the 2024/25 Holiday Activities and Food (HAF) programme report for Hillingdon.

Since 2021, Hillingdon has been fortunate to receive funding for the delivery of this national programme from the Department for Education. The programme provides nutritional food, enrichment activities and informal education to Free School Meal eligible children and young people across the three main school holidays each year: spring, summer and winter.

The investment from the Department for Education is used to develop and co-ordinate the HAF programme across Hillingdon, offering valuable support to families on lower incomes, giving them the opportunity to access rewarding activities alongside healthy meals over the school holidays. Building on and enhancing the wider holiday and youth provision that already exists within Hillingdon.

"As the Corporate Director of Children's Services in Hillingdon, I can attest to the profound impact of the HAF programme on our community. This initiative is crucial in ensuring that our children have access to nutritious meals and enriching activities during school holidays, which are often challenging times for many families. The HAF programme not only addresses food insecurity but also promotes physical and mental wellbeing, social interaction, and learning opportunities. It is a testament to our

commitment to supporting the holistic development of every child in Hillingdon, ensuring they thrive both in and out of school."

> Julie Kelly, Corporate Director, Children's Services



"The HAF programme in Hillingdon is an invaluable initiative that supports our community's most vulnerable children and families. By providing access to nutritious meals and engaging activities during school holidays, we ensure that no child goes hungry or misses out on opportunities for growth and development. This programme not only alleviates the financial burden on families but also fosters a sense of community and belonging among our young residents. As a

local authority councillor, I am proud of the positive impact the HAF programme has on our children's wellbeing and future prospects."

> Cllr Susan O'Brien. **Cabinet Member for** Children, Families and Education



Holiday Activities and Food programme overview

The Holiday Activities and Food Programme (HAF) is a national initiative funded by the Department for Education, in response to research that shows the school holidays can be pressure points for families, leading to a holiday experience gap for some children.

The HAF programme provides eligible children from reception to school year 11, and up to age 18 years with special educational needs (SEN), that are in receipt of benefits-related free school meals (FSM) access to funded holiday provision during the Easter, summer and winter school holiday periods. It provides healthy meals, enriching activities and informal education opportunities to children from low-income families, benefiting their health, wellbeing and learning.

Whilst the funding is primarily aimed at schoolaged children eligible for benefits-related FSM, it is not exclusively, and we aim to include other vulnerable children experiencing challenges, economic and social disadvantage.

There are many benefits for children who attend HAF programmes and our aim is to deliver a range of quality programmes that result in children:

- receiving healthy and nutritious meals
- maintaining a healthy level of physical activity
- developing their social skills and meeting new friends
- building confidence and self-esteem
- taking part in fun and engaging activities that support their development and wellbeing
- developing a greater awareness of healthy eating, healthy lifestyles and positive behaviours.

Families can also benefit through HAF providers:

- providing opportunities to get involved in sessions, for example family activities like cookery classes and swimming sessions
- ensuring they are signposted towards other sources of information and support, such as health services or employment and education opportunities.



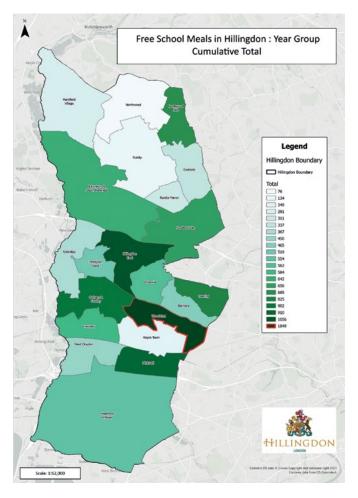
Children receiving free school meals in Hillingdon

Census data tells us we have 11,863 children eligible for FSM, and the Government uses the figure 10,766 for Hillingdon in their performance tables (Government Publication: Schools, pupils and their characteristics 2023/24).

Of the children known to be in receipt of FSM in Hillingdon, data reveals that over 2,000 have special educational needs and require additional support. Furthermore, around 950 children have an Educational Health Care Plan (EHCP) due to their more significant or complex support needs. This data informs the number of SEN specific programme places we offer throughout the year and determines the funding for support workers to ensure eligible children can access the support they need to engage in programmes.

We leverage data to gain a deeper understanding of the needs of children in our community. By conducting mapping exercises, we can identify where children receiving FSM reside within the borough. This enables us to strategically distribute our programmes to areas with the highest need. Our selected venues are embedded within local communities and are conveniently accessible by public transport.

Furthermore, we prioritise the voices of children in Hillingdon through various channels, such as surveys, feedback forms, and focus groups. Their input is vital in shaping our initiatives to better serve them, ensuring we provide the right activities in the right places and spaces.



Programme content and HAF standards

Our HAF programme content is shaped by input from our families. We gather insights from post-programme surveys, parent/carer and children's feedback via providers' feedback forms, and youth voices from groups. Our aim is to deliver a diverse range of programmes throughout the year, hosted at venues local to our eligible residents, which align with the needs and interests of our families in Hillingdon.

By combining geographical data and borough statistics, we can develop our programme offer to ensure we provide the right activities in the right places and spaces, at the right times for our families.

To partner with us in delivering our HAF programme, all funded providers must adhere to the standards outlined in the government guidance document. These standards encompass essential elements such as nutritious meals, enrichment activities, physical activities, and the promotion of healthy lifestyles.

HAF standards: Food provision

In all our HAF programmes, we ensured that children had the opportunity to enjoy at least one healthy meal each day. All meals were expected to meet the School Foods Standards and take into account allergies, dietary requirements, and religious or cultural needs. Our providers utilised both external and onsite caterers, with several incorporating cookery activities into their programme offer.

► Highlight: Hillingdon Autistic Care and Support (HACS) - Easter and **Summer Playschemes**

HACS is dedicated to raising awareness, knowledge, and understanding of autism. Their mission is to improve the quality of life by minimising disability and maximising ability. They aim to increase understanding and acceptance of autism to reduce health, education and socio-economic inequalities,



thereby improving positive life outcomes for autistic people locally.

HACS delivered a HAF programme for eight to 18-year-olds with autism who require additional support and specialist care during the Easter and summer holidays. Young people participated in various activities, including sensory play, arts and crafts and cookery. Additionally, the children had access to a specialist outdoor play area.

HACS incorporates cookery activities within their daily sessions, allowing children to eat healthy meals while learning and developing their cookery skills, gaining valuable life skills and experience. They were able to make use of the Mayor's Fund for London free cookery kits -Take & Make – to increase their cookery activities at no extra cost

HAF standards: Enrichment activities

In response to feedback from children and parents/carers, we continuously developed and expanded the range of enrichment activities offered throughout the year. Our HAF programme featured a diverse array of activities that provided children with opportunities to develop new skills and knowledge, consolidate existing ones, try out new experiences, have fun, socialise and improve their wellbeing.

The programme content was diverse and catered to both primary and secondary age groups. It included sports-based provisions (football, basketball, cycling, cricket, watersports), arts-based provisions (dance, drama, music, arts and crafts), life skills development (personal development courses, building resilience, cookery skills), STEM activities (coding, RC car racing), and multiactivity camps.

► Highlight: RC Vision – Radio Control Car Racing

RC Vision CIC is a non-profit organisation dedicated to providing equal opportunities for children and young people to learn and grow through radio control motorsport activities. Their mission is to develop aspirations, skills, and knowledge in physics, engineering, and technology.

During the Easter and summer HAF programmes, RC Vision engaged children and young people aged 10 to 18 in the world of motorsports using 1:10 scale electric radio control cars. Experienced instructors led these activities, teaching participants how to set up and race RC cars while fostering teamwork, creativity, and problem-solving skills.

Throughout the programme, participants learned about car preparation and maintenance, driving and racing, marshalling, and performance tweaking. In addition to practical activities, RC Vision educated young racers on the importance of a well-balanced diet for enhancing focus, decision-making, and overall racing performance. By drawing parallels

between the nutritional needs of professional racing drivers and the aspiring RC racers, they highlighted the crucial role of healthy eating in achieving success both on and off the track.

HAF standards: Physical activities

All our providers ensured that children engaged in at least 60 minutes of moderate exercise daily. This helped enhance their movement skills, muscular fitness and bone strength while reducing sedentary time. The programme included a variety of engaging activities. Our sports-based programmes often exceeded the 60-minute mark, with children running, swimming, cycling, paddling and batting their way to increased activity levels.

► Highlight: London Taekwondo Falcons - Holiday Camps

The London Taekwondo Falcons delivered three successful HAF programmes this year during Easter, summer and winter. As an affiliate club of the London Taekwondo Academy (est. 1994) and governed by British Taekwondo, the National Governing Body for Taekwondo in the UK, they responsibly run a thriving martial arts



club that provides an excellent platform for individuals to learn and practice Taekwondo.

The club's philosophy, "Taekwondo For All," reflects their strong commitment to inclusivity and community building. They not only promote self-discipline for children but also use Taekwondo to encourage healthy lifestyles and enhance physical and mental wellbeing within the community.

Through the London Taekwondo Falcons HAF holiday camps, children and young people developed their Taekwondo skills in a fun, engaging and safe environment. The daily programme included Taekwondo training sessions covering a range of techniques and skills such as kicks, punches, blocks and self-defence. Additionally, they incorporated activities and challenges to teach spatial awareness, problem-solving and teamwork, helping participants navigate courses and complete challenges effectively.

HAF standards: Increasing awareness of healthy eating, healthy lifestyles and positive behaviours

All our providers delivered nutritional education and highlighted the benefits of healthy eating to children in a range of creative ways. They offered activities that developed children's knowledge of food, nutrition and healthy lifestyle choices. Educational content was embedded into their programmes, providing informal learning opportunities. This included involving children in food preparation and cooking, growing fruit and vegetables, and discussing food and healthy eating during mealtimes.

We also engaged parents, carers and other family members by providing resources, worksheets and at-home cookery packs. Additionally, we involved them in cookery lessons to enhance their knowledge of food, nutrition and budgeting.



Highlight: BM Youth Partnership -**Multi-Sports Camp**

BM Youth has been running holiday camps since 2015 across various locations, engaging diverse communities. Led by experienced primary school teachers, they have been teaching and coaching children aged five and up, organising trips, and running community sessions outside of school, having over 25 years of combined experience.

This year, BM Youth successfully delivered three HAF programmes during Easter, summer and winter for five to 11-year-olds. These programmes offered a range of multisports activities, introducing children and young people to sports they may not have experienced before, such as archery, golf, badminton and New Age Kurling.

In addition to their focus on sports and active games, BM Youth provide excellent healthy eating and lifestyle workshops. These workshops, delivered by a qualified doctor, educate children about the benefits of exercise and maintaining a well-balanced diet. Activities such as discussion sessions, the Eat Well plate and making their own fruit kebabs

help children and young people develop positive behaviours.

HAF standards: Signposting and supporting families

It is crucial for us that our families have access to the information and support they need. Our providers are well-informed about local support services and can offer resources and guidance to families. This includes directing them to mental health, career and housing support services, as well as providing information about term-time activities for children. Throughout the year, providers distributed newsletters, leaflets, activity packs, workbooks and other resources to families.

► Highlight: C-Change West London – Youth Filmmaking and Social Action **Programme**

C-Change West London (CCWL) is a community organisation established in 2021 to enhance the lives of local residents across several London boroughs. CCWL focuses on skills-based training, youth work, intergenerational volunteering and wellbeing programmes to make a positive impact. Their

vision is to create a resilient community where everyone can flourish, and their mission is to improve the skills, wellbeing and life chances of the socially disadvantaged.

CCWL delivered their Youth Filmmaking and Social Action Programme during all three HAF delivery periods this year. Young participants had the chance to take part in various film related activities, including acting, scriptwriting, camera operation, and editing sessions. By the end of each programme, they collaborated to produce two to three short films.

CCWL's focus extends beyond skill acquisition. Through their sessions, children and young people experience personal growth, including boosted confidence, enhanced self-esteem, improved communication abilities, leadership development, and strengthened teamwork skills.

Furthermore, they strengthen bonds not only within their group but also with the wider community. They build relationships with various organisations, offering support and quidance to parents and carers. CCWL has facilitated family connections and introduced a new term-time programme in response to the demand from children and families engaged through HAF.



Overview of the Easter programme

Our HAF Easter programme ran from Tuesday 2 to Friday 12 April 2024. We collaborated with 36 providers to offer 8,392 sessional places across 51 venues in Hillingdon. The programme included sports-based provision (football, basketball, taekwondo, cricket) arts-based provision (dance, drama, film, arts and crafts), life skills focus (personal development courses/ building resilience, cookery), STEM activities (coding) and multi-activity camps.

Key highlights

We distributed 250 cookery resource packs to children and families across Hillingdon. Each pack included ingredients and recipes for four different meals, designed to feed a family of four.

We partnered with four new providers to expand the range of activities available to families. One of these new providers, Kixx, offered children exciting trips, including a visit to the London Media Lounge where they enjoyed making podcasts and taking photos with the green screen.

We increased the number of SEND-specific places for children needing higher levels of support. We also ensured a balanced distribution of activity camps across the borough, aligning with the data.



Challenges

During our Easter programme we had some challenging unsettled weather with wind and rain affecting attendance at some of our outdoor activities. Our delivery period also coincided with the holy month of Ramadan, leading to some reduced engagement in physical and cookery activities for older children and families who were fasting. Our providers did ensure provision was made for families to take food home to eat in the evenings where appropriate.

2,566 total number of unique individual children who engaged

Of these **2,527** were eligible for free school meals

and **39** were vulnerable children in receipt of a discretionary place 280 SEN children attended. Total reach: Actual attendances making up 11% of all 6,246 = 74.4% sessional places unique children reached available during Easter programme of children Age split: eligible for FSM in Hillingdon reached* 25% secondary age group

75% primary age group

Overview of the summer programme

Our HAF summer programme ran from Monday 29 July to Friday 30 August 2024. We collaborated with 44 providers to deliver 20,748 sessional places in 74 venues across Hillingdon. The programme included sportsbased provision (football, basketball, cricket, watersports, multi-sports), arts-based provision (musical theatre, drama, film making, arts and crafts), life skills focus (personal development courses/building resilience. cookery skills), STEM activities (coding, RC car racing) and multi-activity camps.

Key highlights

This summer, we collaborated with Hillingdon libraries to offer HAF children and families free access to a variety of activity sessions. These included arts and crafts, sow and grow gardening activities, interactive storytelling sessions, LEGO coding workshops, nature crafts, dance, circus skills, live theatre performances, and more!

We fully embraced the arts this year. We collaborated with the Beck Theatre to offer HAF-funded places in their Youth Summer Theatre programme and commissioned the Compass Collective to deliver targeted dramabased work for vulnerable asylum seekers and refugees living in the borough. Additionally, we introduced two filmmaking programmes where children could try their hand at acting, directing, filming and scriptwriting.

Challenges

The 2024 Southport incident deeply affected families attending the HAF programmes in the summer. Many parents and children experienced heightened anxiety and fear, hindering their ability to fully engage in the enriching activities provided by the HAF programme. Community support was vital in helping families navigate the aftermath of the incident and highlights the importance of such programmes in fostering a sense of normalcy and healing during challenging times.

A high demand for SEN-specific places created pressure on available funding. In the 2023/24 data, almost nine per cent of HAFeligible children had a special educational need (SEN). We allocated funding to ensure the number of sessional places available on SEN-specific programmes matched this. However, 17.5 per cent of children attending sessions were listed as having SEN, leading to additional staffing costs to reduce ratios and increase support within mainstream provision.

2,910 total number of unique individual children who engaged Of these **2,856** were eligible for free school meals and $\subseteq 4$ were vulnerable children in receipt of a discretionary place Actual attendances 510 SEN children attended, Total reach: making up 17.5% of all sessional places unique children reached - 76% available during summer programme of children Age split: eligible for FSM in Hillingdon reached* 21% secondary age group 79% primary age group

Overview of the winter programme

Our HAF winter programme ran from Monday 23 December 2024 to Saturday 4 January 2025. We worked with 28 providers to deliver 6,388 sessional places in 31 venues across Hillingdon. The programme included sports-based provision (football, basketball, taekwondo, cricket and multi-sports), arts-based provision (dance, film making, arts and crafts), life skills focus (personal development courses/building resilience), STEM activities (coding) and multi-activity camps.

Key highlights

In response to feedback from our families, we provided some family and take-home activities for our winter programme. This included distributing 600 children's activity kits and 150 Take & Make cookery activity packs from the Mayor's Food for London, which provided a healthy recipe and all the ingredients needed to cook at home with the family. Additionally, we partnered with our three local leisure centres to offer over 700 places on swimming sessions.

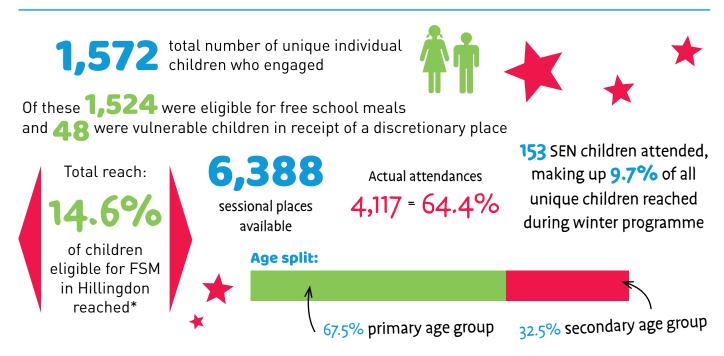


Due to the dates of the school holiday and when Christmas and bank holidays fell, we had a 'split' delivery pattern, which impacted programme delivery and attendance.

A shortage of providers for SEN-specific programmes resulted in a lack of available places to meet the high demand. We collaborated with all our providers to enhance the support they could offer and allocated extra funding for additional staff to help our children with SEN access wider mainstream provision.

Challenges

Inclement weather, including cold, rain, and wind, led to low attendance at some of our programmes, particularly those held at outdoor facilities.















Overview of the SEN provision

All our HAF providers were expected to be inclusive, offering places for children with mild to moderate support needs. This ensured that every child had the opportunity to participate in our programmes, fostering an environment of inclusivity and support. In addition, specific SEN provision was offered through the following providers who delivered holiday programmes and activities for children with more complex needs and those requiring intensive one-to-one support:

- Primary Sporting Development (PSD)
- Hillingdon Autistic Care and Support (HACS)
- The Eden Academy Trust
- Hedgewood School
- Community Connex

Where appropriate, extra funding was allocated to providers delivering mainstream

programmes to support our children with SEN in accessing these provisions.

SEN children supported at:



The year in numbers

Over the course of the year...

35,528 sessional places on offer to children across Hillingdon

4,276 unique children* accessed the funded holiday provision, 39% of eligible cohort



Including 949 children with SEN (22%)

We distributed

1,750

at home activity packs,
cookery packs and
'Take and Make' boxes

Offered our families 711 tickets to access swimming sessions

We provided healthy meals

Feedback

The content of our HAF programme is shaped by the valuable input from our families. We incorporate responses from post-programme surveys, feedback from parents/carers and children via our providers' feedback forms.

and insights from youth groups such as the Hillingdon Youth Council and Youth Voice. Based on this feedback, we continuously develop and expand the HAF programme to better meet the needs of our community.

Parents' comments

"The HAF programme is invaluable to kids keeping them entertained, engaged, happy and fed during school break and takes some of the pressure off parents as very expensive for us otherwise."

"Just want to say big thanks to our Hillingdon borough who thinks about our kids' development and entertainment."

"The food provided was of a very high standard and my daughter loved the freshness and variety."

"Thank you for everything you are doing for kids! We are appreciate all the HAF programme activities, the Christmas gift and home cookery pack we got at Ruislip Young People's Centre before Christmas. It brought us happiness!"

"I think the HAF programme is wonderful – it gives the children a chance to experience new things which we would never be able to afford. Also the children enjoyed having something to do in the holidays."

"We lived before in the different parts of the UK and by far HAF provision for the young looked after children has been the best! Very lucky to be able to participate in the activities and also such a great opportunity."

"My daughter really enjoyed this summer programme and made lots of friends. Her confidence was boosted and it was great for our family to see her perform."

Children's comments

"My favourite part was learning to use the camera. I made new friends, and the location at the church was really cool and comfortable. The leaders were nice, and I felt more confident by the end of the programme. I'd love to join the Saturday group and continue learning more."

"My favourite memory was making friends and not being home."

"[I've gained] confidence to do things I didn't think I could do and gaining the experience to overcome fears."

"Summer Club is fun. I like art and drawing. I feel happy. My favourite is juice making."

"I feel more confident now. I like helping my friends, and I want to be better at football next time!"

"My favourite activity during the holiday club was definitely the football matches. I really enjoyed playing in teams and learning new skills. It was exciting to be part of a group and work together to score goals. The coaches were great, and I loved how they helped us improve our game while making sure we had fun."

"I loved learning to code! It was so cool making my own game, and the teachers helped me whenever I got stuck. I can't wait to come back next time!"



We value your positive feedback and are equally eager to hear about the challenges you face and your ideas for improving the programme. This year, you spoke, and we listened...

Parents and quardians have said that the start and finish times are inconvenient for working parents and that it would be more helpful if sessions could be extended to the length of a typical full working day plus travel time.

The Department for Education funds the HAF programme and sets the delivery expectations. They have instructed us to provide four-hour sessions per day, four days a week, for six weeks each year to eligible children. However, the funding only allows us to cater to around 20 per cent of all eligible children in Hillingdon. Extending the session times would significantly reduce the number of sessions we can fund and, consequently, the number of children who can attend and benefit from the programme.

To support our working families, we offer a range of activities with varying start and end times across the borough. We collaborate with providers who offer multiple sessions per day, allowing families to use their HAF allocation for a morning session and 'top up' by purchasing or using their child tax credits to fund the afternoon session. Some of our providers also offer additional time such as morning/breakfast clubs for a small fee.

Parents and quardians have expressed their enjoyment and appreciation for the additional activities outside the standard holiday camp sessions, such as arts and crafts activity packs, cookery kits and family swimming sessions. They have requested that we provide more of these activities.

Due to limited funding, we prioritise providing activity holiday camps and sessions. Increasing the number of activity packs would reduce the available funding for these camps, resulting in fewer places for children across the borough. However, we understand that parents and quardians appreciate alternative activities. The Department of Education allows us to offer these alternatives during the winter holiday, and we are working to find more exciting activity packs at lower prices to provide the best value for our young residents.

Parents and quardians, especially those without access to a car, have expressed a desire for more programmes based in local communities to reduce travel time.

We use local intelligence and data to identify key locations where the majority of HAF eligible children live and focus our delivery venues in these areas. We strive to choose venues within the heart of our communities and within walking distance of local transport.

When selecting providers for each holiday, we map out the provision to ensure a percentage of programmes are available in the north, southeast, and south-west, based on the number of eligible children in those areas. Due to limited funding, we cannot support programmes in every locality or ward in the borough. We are also limited by the availability of venues, their costs, and the types of activities they can accommodate.

Despite these challenges, we are continuously working with different venues to expand our



reach. Over the past three years, we have increased from an average of 19 providers and 29 venues to 36 different providers and 52 venues per holiday period. The 2024/25 programme has offered the most yet and we're still working on more!

Parents and guardians of children with SEND (special educational needs or disabilities) would like to see an increased number of places and a wider range of provisions to meet their children's complex needs.

We have partnered with more providers that support children with SEND and provided additional funding to increase staffing levels in mainstream provisions. This helps children with SEND engage in the wider programme. We have also collaborated with local SEND schools, charities, and organisations that specialise in supporting these children.

Due to the high demand for these places, especially for children needing one-to-one support, spots get booked quickly. The extremely high cost also impacts on the number of places we can offer. To ensure fair distribution of funding, we aim for eight per cent of all holiday programme places to be available for children with SEND, reflecting the percentage of HAF-eligible children with an EHCP. In 2024/25, we expected eight per cent of attendees to have an identified SEND, but 22 per cent of the children who were supported to participate in a HAF programme had SEND.

This is still a work in progress, and we aim to further develop our offer for FSM-eligible SEND children with each programme. If a parent or guardian is struggling to find a place, they can contact us directly at the HAF office via @ HAFprogramme@hillingdon.gov.uk so we can help find a suitable place for their child.





Funding

During the financial year 2024/25 the Department for Education provided Hillingdon with £1,105,980 of funding to deliver the HAF programme.

We distributed a total of £984,873 in HAF grants to providers delivering programmes and providing activities during the Easter, summer and winter holiday periods.

- £208.302 Easter
- £639,171 summer
- £137,400 winter

A total of £110,598 was spent on the administration of the programme during the year, covering admin support, support staff, and a HAF coordinator to develop and manage the programme.

Additionally, £2,362 was used to increase the number of activity packs available in winter, and £8,147 was allocated to fund additional staffing to provide one-to-one support for children with SEND to access our programmes.

Our steering group

A strategic delivery board was established for the Hillingdon HAF programme to support its delivery and ensure continued engagement and support from the right partners. The Hillingdon HAF strategic delivery board includes representatives from our Communications and Finance teams along with colleagues from Children's Services, which encompasses the following teams:

- Children in Need and Child Protection Social Work teams
- Adolescent Team
- Looked After Children
- Care Leaving Services
- Children with Disabilities
- Axis
- Youth Justice

- Hillingdon Youth Offer
- Public Health Programmes (Sexual Health, Substance Misuse and Counselling)
- Universal Youth Services
- Stronger Families Key Working Service

The board regularly communicates throughout the year to support the programme and provide strategic direction for the implementation and delivery of Hillingdon's HAF Programme.

In addition, we regularly collaborate with our community, voluntary, and faith sector partners, as well as children and young people in Hillingdon through our partnership board, participation team and youth voice groups.

What's next for our HAF programme

As we have received funding for 2025/26 to further develop the HAF programme, we will be focusing on the following areas:

- Increased accessibility: Expanding the number of venues and sessions to reach more children, especially in underserved areas. This will include working with more local community centres and schools to host programmes.
- 2. Enhanced support for children with SEND: Increasing the number of places and range of provisions for children with SEND. This could involve more partnerships with specialised providers and sourcing additional funding for one-to-one support.
- 3. Community involvement: Strengthening partnerships with local voluntary and faith sector organisations to enhance programme delivery and community engagement. This can help in reaching more families and providing tailored support.
- **4. Cost management:** Exploring ways to reduce costs without compromising quality, such as bulk purchasing of

- materials for activity packs or negotiating better rates with providers.
- **5. Awareness and outreach:** Increasing awareness of the programme through targeted outreach campaigns, ensuring that more eligible families are informed about the available opportunities.

By focusing on these areas, the HAF programme can continue to grow and better serve the needs of children and families in our community.

We look forward to offering another exciting year of activities in 2025!

Our delivery partners for 2024/25

- Active Lives Active Communities -Community Interest Company (trading as Kixx Uxbridge)
- Aktiva Camps Ltd
- Alam Brothers & Co Film Skool
- Be Active Sports & Clubs Ltd
- Beck Theatre / Trafalgar Theatres
- BM Youth Partnership
- Camp Beaumont Day Care Ltd
- C-Change West London
- Children's Centres Hillingdon Council
- Community Connex
- Compass Collective
- Cricket for All
- Ealing Trailfinders Foundation
- Fresh Arts Community Interest Company
- Full Court Connections
- Genius Tuition
- Genius Tuition Services Ltd
- Get Active Sports
- GLL Greenwich Leisure Limited
- HACS Hillingdon Autistic Care and Support
- Hedgewood School
- Hillingdon Youth Offer Hillingdon Council
- Jam Coding London NW / Junior Coders
- Junior Adventures Group
- Kidwise Community Interest Company
- LEARN Hillingdon
- Libraries Service Hillingdon Council

- London Taekwondo Falcons Ltd.
- M & A Sports Ltd Super Star Sport
- Omega Sportz Ltd
- Our Parks Ltd
- Pro Touch SA CIC
- PSD Primary Sporting Development
- QPR in the Community Trust
- Queensmead School
- RC Vision Community Interest Company
- RZ Sports Ltd T/A Premier Education
- SKIPZ Productions Community Interest Company
- Sports Plus Scheme
- Star Player Ltd
- St Mary's Ukrainian School Ltd
- Supreme Education
- The Canoe Sports Trust
- The Eden Academy Trust
- TxL Transition to Excel
- U Teach Mi Ltd
- WDKC West Drayton Kids Club part of Southlands Arts
- Wealdstone FC (2000) Ltd