2024/25 BCF End of Year Template – Expenditure Worksheet

Row	Scheme Name	Brief Description	Scheme Type	Funding Source	Planned Expenditure	Actual Expenditure	Planned Outputs	Outputs delivered to date. (Number or	Unit of Measure	Provider	
Ľ.								NA if no plan)			
1	Neighbourhood Development	Marketplace online software licence	Care Act implementation related duties	Minimum NHS contribution	£47,547	£47,547		N/A	Packages	Private sector	No planned
2	Neighbourhood Development	Online Services Coordinator post	Care Act implementation related duties	Minimum NHS contribution	£46,900	£0	1	0	WTEs gained	Local authority	Not recruite another role
3	Neighbourhood Development	Falls Prevention Service	Home-based intermediate care services	Additional NHS contribution	£169,534	£169,534	914	914	Packages	NHS community provider	No commer
4	Neighbourhood Development	Ageing Well Ambulant Clinic	Community based schemes	Minimum NHS contribution	£208,820	£208,820	0	NA		NHS community provider	Output mea anti-biotic s
5	Neighbourhood Development	Telecare Equipment	Assistive Technologies and Equipment	DFG	£380,000	£217,513	927	917	Number of beneficiaries	Private sector	Some activi but not pos
6	Neighbourhood Development	Major adaptations	DFG related schemes	DFG	£2,992,781	905,199	250	76	Number of adaptations funded/people supported	Private sector	A new gran Council can amended in the linkage assessed n 2025/26 foll 2025. Links
7	Neighbourhood Development	Major adaptations & discretionary capital grants	DFG Related Schemes	Additional LA contribution	£2,154,713	£0	239	0	Number of adaptations funded/people supported	Private sector	This is DFG additional c
8	Neighbourhood Development	Mental Health Service Manager	Integrated Care Management and Navigation	Additional NHS contribution	£100,000	£96,833		1	WTEs gained	Local Authority	No commer
9	Neighbourhood Development	Contribution to Multi- agency Safeguarding Hub – Safeguarding Children	Other	Minimum NHS contribution	£67,200	67,200		1	WTEs gained	Local Authority	No commer
10	Supporting carers	Carers Support Service contract	Carers Services	Additional LA contribution	£670,907	£670,907	4,531	4,643	Beneficiaries	Charity/voluntary sector	Output mea Support Se
11	Supporting carers	Carer Support Worker	Carers Services	Additional NHS contribution	£19,093	£19,093	100	100	Beneficiaries	Charity/voluntary sector	Supplemen
12	Supporting carers	Support for carers, inc respite	Carers Services	Minimum NHS contribution	£88,196	£121,835	30	28	Beneficiaries	Private sector	Spend inclu

Comments
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ed outputs as software licence.
ted to. The functions of this post have been included into
ble outside of the BCF. WTE = whole time equivalents
ents.
easure not identified. This is the community intravenous
service.
ivity funded from equipment purchased from earlier funding
ssible to distinguish. Telecare offer is under review.
ants policy intended to provide greater flexibility in how the
an support the independence of residents has been in response to feedback. The amended policy strengthens
e between access to discretionary DFG funding and
need. Implementation of the new policy will take place in
bllowing a formal approval process, commencing in June ks to row 7.
G underspend from 2023/24 and was attributed to the LA contribution income stream at national direction.
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ents.
easure reflects number of carers supported under the Carer
ervice contract during reporting period.
ents capacity funded under row 10.
ludes underspend from rows 13 and 14.

13	Supporting carers	Information leaflet for carers.	Carers Services	Minimum NHS contribution	£1,000	£0	5,000	0	Beneficiaries	Local authority	Print run no
14	Supporting carers	Dementia Resource Centre	Carers Services	Minimum NHS contribution	£200,000	£167,361	20	22	Beneficiaries	Private sector	Underspend
15	Reactive care	Palliative Homecare	Community based schemes	Minimum NHS contribution	£511,230	£511,230	12,400	9,002	Beneficiaries	NHS community provider	No commer
16	Reactive care	Community Palliative Team	Community based schemes	Minimum NHS contribution	£292,536	£292,536	7,100	7,100	Beneficiaries	NHS community provider	No commer
17	Reactive care	Tissue Viability Service	Community based schemes	Minimum NHS contribution	£631,710	£631,710	8,475	3,353	Beneficiaries	NHS community provider	No commer
18	Reactive care	Community Adult Rehabilitation Service	Home-based intermediate care services	Minimum NHS contribution	£2,097,727	£2,097,727	65,580	46,887	Packages	NHS community provider	No commer
19	Reactive care	Community Homesafe	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£788,906	£788,906	20,574	15,488	Visits	NHS community provider	No commer
20	Reactive care	Community Matrons	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£810,739	£810,739	10,745	8,089	Visits	NHS community provider	No commer
21	Reactive care	District Nursing Service	Community based schemes	Minimum NHS contribution	£5,308,505	£5,308,505	124,300	93,572	Visits	NHS community provider	No commer
22	Reactive care	Hawthorne Intermediate Care Unit	Bed-based intermediate care services(Reablement, rehabilitation, wider short-term services supporting recovery)	Minimum NHS contribution	£2,064,562	£2,064,562	7,300	5,820	Number of placements	NHS community provider	Planned ou delivered fig
23	Reactive care	Rapid Response Team	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£2,428,124		70,200	367	Beneficiaries	NHS community provider	Planned our 4,261 visits
24	Reactive care	Ageing Well Integrated Discharge Team	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£142,361			2.5	WTEs gained.	NHS community provider	No commer
25	Reactive care	Hospital Social Work Team	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£1,366,902	£1,366,902		19	WTEs gained.	Local Authority	No commer
26	Reactive care	Continuing Healthcare Social Work post	High Impact Change Model for Managing Transfers of Care	Additional NHS contribution	£47,000	£43,376		0.6	WTEs gained.	Local Authority	Links to row
27	Reactive care	Continuing Healthcare Social Work post	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£20,000	£0		0.4	WTEs gained.	Local Authority	Funding in not possible
28	Reactive care	Bridging Care Service	Home Care or Domiciliary Care	Additional NHS Contribution	£641,000	£656,389	1,490	1,447	Hours of care (unless short-term in which case it is packages)	Private Sector	Total number Overspend equivalent u

not undertaken in 2024/25.
nd directed to row 12.
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utput figure is actually occupied bed days. Outputs figure is number of unique patient placements.
utput figure is visits. Actual output during review period s. 367 is number of beneficiaries.
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w 27.
n row 27 intended to make post in row 26 whole time but le to recruit.
ber supported by Bridging in 2024/25 was 1,720. d attributed to increase in hourly rate and is addressed by t underspend in Reablement.

29	Reactive care	Bridging Care Service (Additional Hours)	Home Care or Domiciliary Care	ICB Discharge Fund	£135,200	£135,200	305	182	Hours of care (unless short-term in which case it is packages)	Private Sector	Links to row 1,720.
30	Reactive care	Reablement Team	Home-based intermediate care services	Additional NHS Contribution	£791,235	£775,844	665	731	Packages	Private Sector	No commer
31	Reactive care	Reablement Team	Home-based intermediate care services	Minimum NHS contribution	£407,678	£407,678	297	377	Packages	Private Sector	No commer
32	Reactive care	Reablement Physiotherapist	High Impact Change Model for Managing Transfers of Care	Minimum NHS contribution	£78,500	£78,500	180	19	Number of beneficiaries	NHS Community Provider	No commer
33	Reactive care	Hospital Discharge Approved Mental Health Professional (AMHP)	High Impact Change Model for Managing Transfers of Care	Additional NHS Contribution	£70,153	£70,153	1	1	WTEs gained	Local Authority	No commer
34	Reactive care	Mental Health Hospital Discharge Social Worker post	High Impact Change Model for Managing Transfers of Care	Additional NHS Contribution	£52,403	£23,935	1	1	WTEs gained	Local Authority	Postholder in LD home agreement.
35	Reactive care	MH Floating Support Service	High Impact Change Model for Managing Transfers of Care	Additional NHS Contribution	£50,927	£50,927	28	19	Number of beneficiaries	Charity/Voluntary Sector	Service tool
36	Reactive care	Community Equipment	Assistive Technologies and Equipment	DFG	£1,599,000	£1,845,141	5,123	8,969	Number of beneficiaries	Private Sector	Output refle unplanned March 2025 capitalisatio
37	Reactive care	Community Equipment	Assistive Technologies and Equipment	DFG	£603,108	£881,440	1,927	1,431	Number of beneficiaries	Private Sector	Output refle repairs and actual 2024
38	Reactive care	Social Work 7-day Discharge Capacity	Integrated Care Planning and Navigation	Local authority Discharge Fund	£57,658	£57,658		1	WTEs gained	Local Authority	Post support
39	Reactive care	Additional Brokerage Capacity	Enablers for Integration	Local authority Discharge Fund	£63,960	£63,960		1	WTEs gained	Local Authority	No commer
40	Reactive care	P3 Bed Coordinator	High Impact Change Model for Managing Transfers of Care	Additional NHS Contribution	£50,000	£0		1	WTEs gained	Local Authority	Not possible overspend i variation ag homecare 1
41	Reactive care	Deep clean & house clearance contract	Housing Related Schemes	Local authority Discharge Fund	£8,000	£8,000		13	Number of beneficiaries	Private Sector	No commer
42	Reactive care	Age UK PATH (Home from Hospital Service)	Community Based Schemes	Minimum NHS contribution	£34,208	£34,208		45	Number of beneficiaries	Charity/Voluntary Sector	78% of the outside of the
43	Reactive care	Block short-term nursing beds (Parkfield House)	Residential Placements	Minimum NHS contribution	£62,146	£62,146		15	Number of beds	Private Sector	Funding for streams. To placements

ow 28. Total number supported by Bridging in 2024/25 was
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er started 15/10/24. Underspend contributing to overspend necare in accordance with clause 6.2 of the s75 variation nt. See row 87.
ok longer to become established than expected.
flects new NHS referred recipients of equipment, d repairs and planned preventative maintenance Apr 2024 - 25. See row 87 for resulting revenue contribution from tion.
flects new LA referred recipients of equipment, unplanned ad planned preventative maintenance. Expenditure reflects 24/25 expenditure.
oorts discharges at weekends and on bank holidays.
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ble to recruit in 2024/25. Underspend contributing to d in LD homecare in accordance with clause 6.2 of the s75 agreement. Underspend transferred to row 88 (LD e 18 +).
ents.
e funding for this service comes from the ICB and sits the BCF. Output measure is beneficiaries.
or block contracts spread over several BCF income Total number of block beds 15 and total number of ts during review period was 95.

Reactive care	Block short-term nursing beds	Residential Placements	Minimum NHS contribution	£21,765	£21,765		15	Number of beds	Private Sector	See row 43
Reactive care	Block short-term nursing beds (Parkfield House)	Residential Placements	Additional NHS Contribution	£491,134	£491,134		15	Number of beds	Private Sector	See row 43
Reactive care	Block short-term nursing beds (Parkfield House)	Residential Placements	Local Authority Discharge Fund	£44,314	£44,314		15	Number of beds	Private Sector	See row 43
Reactive care	Block short-term dementia nursing beds	Residential Placements	ICB Discharge Fund	£278,128	£278,128		15	Number of beds	Private Sector	See row 43
Reactive care	Block short-term dementia nursing beds	Residential Placements	Minimum NHS contribution	£60,278	£60,278		15	Number of beds	Private Sector	See row 43
Reactive care	Residential placements	Residential Placements	Minimum NHS contribution	£100,476	£100,476		2	Number of beds	Private Sector	Contribution
Reactive care	Residential placements	Residential Placements	iBCF	£70,000	£70,000		1	Number of beds	Private Sector	Contributior
Reactive care	Residential placements	Residential Placements	Local Authority Discharge Fund	£220,780	£279,090		3	Number of beds	Private Sector	Offsets und (discharge-
Reactive care	Residential placements	Residential Placements	Additional LA Contribution	£400,960	£400,960	14	14	Number of beds	Private Sector	Increased to areas.
Reactive care	Nursing placements	Residential Placements	Minimum NHS contribution	£81,544	£81,544	13	2	Number of beds	Private Sector	No commer
Reactive care	Nursing placements	Residential Placements	iBCF	£150,000	£150,000		3	Number of beds	Private Sector	Contributior
Reactive care	Nursing placements	Residential Placements	Local Authority Discharge Funding	£613,775	£613,775	118	138	Number of beds	Private Sector	First four we
Reactive care	Nursing placements	Residential Placements	Additional LA Contribution	£815,000	£815,000		14	Number of beds	Private Sector	Contributior
Reactive care	Integrated Homecare	Homecare or Domiciliary Care	Minimum NHS Contribution	£79,108	£79,108	4,823	4,164	Hours of care (unless short-term in which case it is packages)	Private Sector	No commer
Reactive care	Integrated Homecare	Homecare or Domiciliary Care	Local Authority Discharge Funding	£726,000	£643,261	36,300	33,856	Hours of care (unless short-term in which case it is packages)	Private Sector	Underspend 73 (addition
	Reactive care	bedsReactive careBlock short-term nursing beds (Parkfield House)Reactive careBlock short-term nursing bedsReactive careBlock short-term dementia nursing bedsReactive careBlock short-term dementia nursing bedsReactive careResidential placementsReactive careResidential placementsReactive careResidential placementsReactive careResidential placementsReactive careResidential placementsReactive careNursing placements	bedsPlacementsReactive careBlock short-term nursing beds (Parkfield House)Residential PlacementsReactive careBlock short-term nursing beds (Parkfield House)Residential PlacementsReactive careBlock short-term dementia nursing bedsResidential PlacementsReactive careBlock short-term dementia nursing bedsResidential PlacementsReactive careBlock short-term dementia nursing bedsResidential PlacementsReactive careResidential placementsResidential PlacementsReactive careResidential placementsResidential PlacementsReactive careResidential placementsResidential 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derspend in discharge-related homecare. See row 58 e-related homecare).
to reflect underspends in other additional LA contribution
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nd redirected to row 51 (discharge-related placements) and onal Hospital Social Work Team capacity).

59	Reactive care	Integrated Homecare	Homecare or Domiciliary Care	Additional LA Contribution	£947,600	£710,700	61,095	37,405	Hours of care (unless short-term in which case it is packages)	Private Sector	Underspend
60	Reactive care	Homefirst/D2A Rehab	Home-based intermediate care	ICB Discharge Funding	£785,213	£785,213	2,496	1,129	Packages	NHS Community Provider	No commer
61	Reactive care	Rehab Beds in Furness Ward, Willesden	Bed-based Intermediate Care Services	ICB Discharge Funding	£120,575	£120,575	19	14	Number of placements	NHS Community Provider	No commer
62	Reactive care	Supporting patients where there is unclear commissioning (non- CHC)	High Impact Change Model for Managing Transfers of Care	ICB Discharge Funding	£220,584	£220,584		25		NHS	Output mea
63	Reactive care	Central ICB Support to Borough-based Teams	Workforce recruitment and retention	ICB Discharge Funding	£50,500	£48,446	1	1	WTEs gained	NHS	Lower spen
64	Reactive care	Health funding for complex care patients in P3 beds/other settings. For conditions including dementia and challenging behaviour.	Bed-based Intermediate Care Services (Reablement, rehabilitation, wider short-term services supporting recovery)	ICB Discharge Funding	£934,446	£0	20	0	Number of placements	Local Authority	Scheme de
65	Reactive care	Step-down in extra care	Home-based intermediate care services	ICB Discharge Funding	£251,386	£83,511	9	6	Packages	Private Sector	Funding add step-down. continued u 18/05/25.
66	Reactive care	Block beds 121 Support	Bed-based Intermediate Care Services (Reablement, rehabilitation, wider short-term services supporting recovery)	ICB Discharge Funding	£62,160	£41,986		5		Private Sector	This was fo discharge o enable us to Support has
67	Reactive care	Discharge Support from Community Team	Home-based intermediate care services	ICB Discharge Funding	£257,379	£257,379	47	47	Packages	NHS Community Provider	No commer
68	Reactive care	Additional Bridging Care & Reablement Capacity	Home-based intermediate care services	ICB Discharge Funding	£163,337	£178,147	174	174	Packages	Private Sector	Bridging he Reableme Oct to Dec
69	Reactive care	Rapid Engagement Support Team (Addiction Support)	Home-based intermediate care services	ICB Discharge Funding	£112,408	£58,876	209	104	Packages	NHS Community Provider	Service int Hospital of due to reci Service de
70	Reactive care	Hospice bed support for complex needs	Residential placements	ICB Discharge Funding	£26,000	£26,000	4	4	Number of beds	Charity/voluntary sector	No comme
71	Reactive care	Discharge Fund Programme Manager	Enablers for Integration	Local Authority Discharge Funding	£10,470	0		NA		Local Authority	Issues with uncertain.

nd redirected to row 97 (LD placements 18 +).
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easure is beneficiaries.
end due to delay in recruitment.
leleted and replaced with schemes shown in rows 65 to 70.
ddressed property and care costs for four flats for use as
n. Start delayed and mobilisation was incremental. Service until 04/05/25 with a continuation for one flat until
unui 04/03/25 with a continuation for one hat unui
for additional 1:1 support for the block contracts to expedite
of people exhibiting more challenging behaviours and to to maximise benefit from the homes under the contracts.
as continued into May 2025.
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hours increased by 50 per week from October.
ent hours increased by 250 per week norm october.
ec 2025.
ntended to support early discharge from Hillingdon
of people living with addictions. Mobilisation delayed cruitment issues and has continued into Q1 2025/26.
delivered by CNWL.
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b contrition to abort form mante where first the control (00
h recruiting to short-term posts where funding into 2025/26

72	Reactive care	Discharge Fund Programme Manager	Enablers for Integration	ICB Discharge Funding	£10,000	0		NA		Local Authority	Issues with uncertain.
73	Reactive care	Hospital Discharge Social Work Team	High Impact Change Model for Managing Transfer of Care	Local Authority Discharge Funding	£34,899	£34,899		0.5	WTEs	Local Authority	Redirected
74	Reactive care	Commissioning Infrastructure	Enablers for Integration	Minimum NHS Contribution	£262,649	148,230		3.5	WTEs gained	Local Authority	Output mea recruitment equipment row 89 (LD
75	Improved market management	Quality Assurance Team	Care Act implementation Related Duties	Minimum NHS Contribution	£330,679	£330,679		5	WTEs gained	Local Authority	No commer
76	Improved market management	Adult Safeguarding Team	Care Act implementation Related Duties	Minimum NHS Contribution	£437,496	£437,496		7	WTEs gained	Local Authority	No commer
77	Improved market management	Extra Care Team Manager	Housing Related Schemes	Minimum NHS Contribution	£75,300	£72,669	1	1	WTEs gained	Local Authority	Underspend
78	Improved market management	Extra Care Social Worker	Integrated Care Planning and Navigation	Minimum NHS Contribution	£64,900	£68,281	1	1	WTEs gained	Local Authority	No commer
79	Improved market management	Long-term residential 65 +	Residential Placements	Minimum NHS Contribution	£510,775	£510,775	11	11	Number of beds	Private Sector	No commer
80	Improved market management	Long-term residential 65 +	Residential Placements	iBCF	£1,051,000	£1,051,000	33	22	Number of beds	Private Sector	No commer
81	Improved market management	Long-term residential 65 +	Residential Placements	Additional LA Contribution	£5,193,286	£5,831,513	117	110	Number of beds	Private Sector	Underspend
82	Improved market management	Long-term nursing 65 +	Residential Placements	Minimum NHS Contribution	£2,083,209	£2,083,209	38	38	Number of beds	Private Sector	No commer
83	Improved market management	Long-term nursing 65 +	Residential Placements	iBCF	£2,203,000	£1,101,500	38	38	Number of beds	Private Sector	No commer
84	Improved market management	Long-term nursing 65 +	Residential Placements	Additional LA Contribution	£7,468,184	£7,468,184	130	130	Number of beds	Private Sector	No commer
85	Improved market management	Integrated homecare 65 +	Home Care or Domiciliary Care	Minimum NHS Contribution	£1,724,152	£1,724,152	86,208	86,208	Hours of care (unless short-term in which case packages)	Private Sector	No commer
86	Improved market management	Integrated homecare 65 +	Home Care or Domiciliary Care	iBCF	£3,993,803	£3,993,803	199,690	199,690	Hours of care (unless short-term in which case packages)	Private Sector	No commer
87	Improved market management	Integrated homecare 65 +	Home Care or Domiciliary Care	Additional LA Contribution	£6,002,135	£4,691,752	300,107	234,587	Hours of care (unless short-term in	Private Sector	Underspend

h recruiting to short-term posts where funding into 2025/26
d underspend from rows 58 and 71.
easure was WTE's gained. 0.5WTE funded. Delay in to other posts. Funding used to address a community t service-related cost pressure. Underspend redirected to D placements 18+).
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nd redirected to row 89 (LD placements 18 +).
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nd redirected from row 81.
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nd reallocated to row 75.

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88	Integrated care and support for people with learning disabilities/autism	Social Care Staff Team	Integrated Care Planning and Navigation	Additional LA Contribution	£1,254,000	£1,083,876	21	16	WTEs gained	Local Authority	The team h LD placeme
89	Integrated care and support for people with learning disabilities/autism	Day Opportunity Service	Community-based Schemes	Additional LA Contribution	£2,800,600	£2,748,726		116	Number of beneficiaries	Private Sector	Underspend
90	Integrated care and support for people with learning disabilities/autism	Direct Payments	Personalised Budgeting and Commissioning	Additional LA Contribution	£2,506,000	£2,973,972		213	Number of beneficiaries	Private Sector	Additional c
91	Integrated care and support for people with learning disabilities/autism	Outreach Services	Community Based Schemes	Additional LA Contribution	£2,581,000	£1,298,604		274	Number of beneficiaries	Private Sector	Underspend
92	Integrated care and support for people with learning disabilities/autism	Homecare 18+	Home Care or Domiciliary Care	Minimum NHS Contribution	£223,390	£223,390	11,170	11,170	Hours of care (unless short-term in which case packages)	Private Sector	No commer
93	Integrated care and support for people with learning disabilities/autism	Homecare 18+	Home Care or Domiciliary Care	Additional LA Contribution	£865,200	£865,200	43,260	58,474	Hours of care (unless short-term in which case packages)	Private Sector	No commer
94	Integrated care and support for people with learning disabilities/autism	Homecare 18+	Home Care or Domiciliary Care	NHS Additional Contribution		£50,000		2,525	Hours of care (unless short-term in which case packages)	Private Sector	This is und
95	Integrated care and support for people with learning disabilities/autism	Placements 18 +	Residential Placements	Minimum NHS Contribution	£74,308	£322,137	2	4	Number of beds	Private Sector	Expenditure to Adult Soc
96	Integrated care and support for people with learning disabilities/autism	Placements 18 +	Residential Placements	Additional NHS Contribution	£462,517	£743,419	5	10	Number of beds	Private Sector	No commer
97	Integrated care and support for people with learning disabilities/autism	Placements 18 +	Residential Placements	Additional LA Contribution	£9,178,273	£9,942,475	108	157	Number of beds	Private Sector	Increased a contribution
98	Integrated care and support for people with	Supported Living	Residential Placements	Additional LA Contribution	£12,187,300	£13,368,576	235	226	Number of beds	Private Sector	Increased a contribution

has had vacancies in 2024/25. Underspend redirected to ments.
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I cost met from underspend shown in integrated homecare.
end redirected to supported living (row 92).
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allocation from underspends on other additional LA on rows.

	learning disabilities/autism										
99	Integrated care and support for people with learning disabilities/autism	Respite Care Placements	Carers Services	Minimum NHS Contribution	£184,339	£184,339	25	20	Number of Beneficiaries	Private Sector	No comments
100	Integrated care and support for people with learning disabilities/autism	LBH Learning Disabilities Care Management Service	Integrated Care Planning and Navigation	Additional NHS Contribution	£130,206	£65,103	29	29	Number of Beneficiaries	Local Authority	No comments
101	Programme Management	BCF Programme Management	Enablers for Integration	Minimum NHS Contribution	£99,765	£98,695	1	1	WTEs gained	Local Authority	No comments