

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

General Fund Budget Corporate Summary	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<b>Resources</b>								
Increase in Council Tax (%)	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%		
Increase in Social Care Precept (%)	2.00%	3.00%	2.00%	2.00%	2.00%	2.00%		
<b>Band D Council Tax (£)</b>	<b>£1,182.94</b>	<b>£1,239.72</b>	<b>£1,286.82</b>	<b>£1,335.72</b>	<b>£1,386.47</b>	<b>£1,439.16</b>	<b>£152.78</b>	<b>£256.22</b>
Increase in Council Tax Base (Band D)	1,637	1,144	1,200	1,200	1,200	1,200		
Council Tax Base (Band D)	102,107	103,251	104,451	105,651	106,851	108,051	3,544	5,944
<i>Change from Tax Base (£'000)</i>	<i>1,865</i>	<i>1,354</i>	<i>2,773</i>	<i>4,193</i>	<i>5,612</i>	<i>7,032</i>	<i>2,328</i>	<i>7,032</i>
<i>Change from Tax Increase (£'000)</i>	<i>4,421</i>	<i>5,862</i>	<i>10,851</i>	<i>16,141</i>	<i>21,748</i>	<i>27,685</i>	<i>11,720</i>	<i>27,685</i>
<b>Council Tax Revenues</b>	<b>120,786</b>	<b>128,002</b>	<b>134,410</b>	<b>141,120</b>	<b>148,146</b>	<b>155,503</b>	<b>20,334</b>	<b>34,717</b>
Baseline Business Rates Income	47,221	47,457	48,406	49,374	50,361	51,368	2,153	4,147
Retained Business Rates Growth	8,784	7,648	7,801	7,958	8,117	8,279	(826)	(505)
<b>Business Rates Income</b>	<b>56,005</b>	<b>55,105</b>	<b>56,207</b>	<b>57,332</b>	<b>58,478</b>	<b>59,647</b>	<b>1,327</b>	<b>3,642</b>
Revenue Support Grant	6,763	6,798	6,934	7,073	7,214	7,359	310	596
Other Central Government Funding	43,072	42,932	42,829	42,727	42,527	42,327	(345)	(745)
<b>Corporate Grant Income</b>	<b>49,835</b>	<b>49,730</b>	<b>49,763</b>	<b>49,800</b>	<b>49,741</b>	<b>49,686</b>	<b>(35)</b>	<b>(149)</b>
<b>Total Recurrent Funding</b>	<b>226,626</b>	<b>232,837</b>	<b>240,380</b>	<b>248,252</b>	<b>256,365</b>	<b>264,836</b>	<b>21,626</b>	<b>38,210</b>
<b>Movement in Recurrent Funding</b>	<b>3,146</b>	<b>6,211</b>	<b>7,543</b>	<b>7,872</b>	<b>8,113</b>	<b>8,471</b>		
Collection Fund Surplus / (Deficit)	459	(1,127)	(1,829)	(1,829)	0	0	(2,288)	(459)
Collection Fund Deficit Govt Funding	0	1,372	1,372	1,371			1,371	0
Additional Yield from London Pool	865	0	0	0	0	0	(865)	(865)
Release of COVID-19 Reserves	0	834	1,507	1,535	0	0	1,535	0
Planned Use of General Balances	6,334	2,421	1,000	0	0	0	(6,334)	(6,334)
<b>Total One-Off Funding</b>	<b>7,658</b>	<b>3,500</b>	<b>2,050</b>	<b>1,077</b>	<b>0</b>	<b>0</b>	<b>(6,581)</b>	<b>(7,658)</b>
<b>Total Resources</b>	<b>234,284</b>	<b>236,337</b>	<b>242,430</b>	<b>249,329</b>	<b>256,365</b>	<b>264,836</b>	<b>15,045</b>	<b>30,552</b>
<b>Movement in Resources</b>	<b>9,597</b>	<b>2,053</b>	<b>6,093</b>	<b>6,899</b>	<b>7,036</b>	<b>8,471</b>		

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Appendix 1

General Fund Budget Corporate Summary	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<b>General Balances</b>								
Minimum Level of General Balances	15,000	15,000	15,000	15,000	15,000	15,000	0	0
<b>Closing General Balances</b>	<b>31,184</b>	<b>28,763</b>	<b>27,763</b>	<b>27,763</b>	<b>27,763</b>	<b>27,763</b>	<b>(3,421)</b>	<b>(3,421)</b>
Flexible General Balances	16,184	13,763	12,763	12,763	12,763	12,763	(3,421)	(3,421)
<b>Budget Requirement</b>								
<b>Roll Forward Budget</b>	<b>229,928</b>	<b>234,284</b>	<b>236,337</b>	<b>246,288</b>	<b>261,934</b>	<b>274,431</b>		
Inflation	6,222	4,700	6,342	6,497	6,654	6,816	17,539	31,009
Corporate Items	664	1,901	3,076	5,743	2,401	(540)	10,720	12,581
Contingency (Service Pressures)	4,260	3,456	3,330	3,406	3,442	3,442	10,192	17,076
Contingency (Management Action)	(677)	0	0	0	0	0	0	0
Priority Growth	23	50	0	0	0	0	50	50
Savings Proposals	(6,136)	(8,054)	(2,797)	0	0	0	(10,851)	(10,851)
<b>Total Budget Requirement</b>	<b>234,284</b>	<b>236,337</b>	<b>246,288</b>	<b>261,934</b>	<b>274,431</b>	<b>284,149</b>	<b>27,650</b>	<b>49,865</b>
<b>Savings Requirement</b>								
<b>Underlying Savings Requirement</b>	<b>(9,792)</b>	<b>(10,003)</b>	<b>(10,223)</b>	<b>(13,037)</b>	<b>(11,068)</b>	<b>(7,184)</b>	<b>(33,263)</b>	<b>(51,515)</b>
Unwind Prior Use of Balances	(7,776)	(6,334)	(2,421)	(1,000)	0	0	(6,334)	(6,334)
<b>Total Savings Requirement</b>	<b>(17,568)</b>	<b>(16,337)</b>	<b>(12,644)</b>	<b>(14,037)</b>	<b>(11,068)</b>	<b>(7,184)</b>	<b>(39,597)</b>	<b>(57,849)</b>
Savings & Management Action	6,813	8,054	2,797	0	0	0	10,851	10,851
Council Tax Increase	4,421	5,862	4,989	5,290	5,607	5,937	16,141	27,685
Planned Use of Balances	6,334	2,421	1,000	0	0	0	0	0
<b>Remaining Budget (Gap) / Surplus</b>	<b>0</b>	<b>0</b>	<b>(3,858)</b>	<b>(8,747)</b>	<b>(5,461)</b>	<b>(1,247)</b>	<b>(12,605)</b>	<b>(19,313)</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

General Fund Budget Funding Projections	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<b>Council Tax Base (Band D)</b>								
Residential Properties	123,275	124,287	125,299	126,311	127,323	128,335	3,036	5,060
MOD Properties	683	683	683	683	683	683	0	0
Discounts & Exemptions	(11,317)	(11,317)	(11,317)	(11,317)	(11,317)	(11,317)	0	0
Empty Property Premium	85	85	85	85	85	85	0	0
<b>Gross Council Tax Base</b>	<b>112,726</b>	<b>113,738</b>	<b>114,750</b>	<b>115,762</b>	<b>116,774</b>	<b>117,786</b>	<b>3,036</b>	<b>5,060</b>
Council Tax Reduction Scheme	(9,588)	(9,444)	(9,244)	(9,044)	(8,844)	(8,644)	544	944
Collection Rate (%)	99.00%	99.00%	99.00%	99.00%	99.00%	99.00%	0.00%	0.00%
Allowance for Losses in Collection	(1,031)	(1,043)	(1,055)	(1,067)	(1,079)	(1,091)	(36)	(60)
<b>Net Council Tax Base</b>	<b>102,107</b>	<b>103,251</b>	<b>104,451</b>	<b>105,651</b>	<b>106,851</b>	<b>108,051</b>	<b>3,544</b>	<b>5,944</b>
<b>Increase in Council Tax Base</b>	<b>1,400</b>	<b>1,144</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>3,544</b>	<b>5,944</b>
<b>Business Rates Revenues</b>								
Inflationary Uplift (%)	1.70%	0.50%	2.00%	2.00%	2.00%	2.00%	0.30%	0.30%
Implied Multiplier (0.xxx)	0.499	0.501	0.511	0.521	0.531	0.542	0.022	0.043
Annual Change in Rating List	723	(12,000)	0	0	0	0	(723)	(723)
Cash Value of Annual Changes	361	(6,012)	0	0	0	0	(361)	(361)
Non-Domestic Rating Income	374,381	370,241	377,646	385,199	392,903	400,761	10,818	26,380
Local Share of Business Rates Yield	30%	30%	30%	30%	30%	30%	0	0
	112,314	111,072	113,294	115,560	117,871	120,228	3,246	7,914
Section 31 Grant Income	6,141	5,088	5,190	5,294	5,400	5,508	(847)	(633)
<b>Forecast Business Rates Yield</b>	<b>118,455</b>	<b>116,160</b>	<b>118,484</b>	<b>120,854</b>	<b>123,271</b>	<b>125,736</b>	<b>2,399</b>	<b>7,281</b>
Less: Baseline Business Rates Income	(47,221)	(47,457)	(48,406)	(49,374)	(50,361)	(51,368)	(2,153)	(4,147)
Less: Business Rates Tariff	(53,666)	(53,934)	(55,013)	(56,113)	(57,235)	(58,380)	(2,447)	(4,714)
<b>Growth on Local Share</b>	<b>17,568</b>	<b>14,769</b>	<b>15,065</b>	<b>15,367</b>	<b>15,675</b>	<b>15,988</b>	<b>(2,201)</b>	<b>(1,580)</b>
Less: Section 31 Grants Out of Scope	0	(527)	(538)	(549)	(560)	(571)	(549)	(571)
Levy Rate on Growth	50%	50%	50%	50%	50%	50%	0	0
Levy on Growth	(8,784)	(7,121)	(7,264)	(7,409)	(7,558)	(7,709)	1,375	1,075
<b>Retained Growth</b>	<b>8,784</b>	<b>7,648</b>	<b>7,801</b>	<b>7,958</b>	<b>8,117</b>	<b>8,279</b>	<b>(826)</b>	<b>(505)</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

General Fund Budget Funding Projections	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Three Year Outlook £'000	Five Year Outlook £'000
<b>Settlement Funding Assessment</b>								
Baseline Business Rates Income	47,221	47,457	48,406	49,374	50,361	51,368	2,153	4,147
Revenue Support Grant	6,763	6,798	6,934	7,073	7,214	7,359	310	596
<b>Settlement Funding Assessment</b>	<b>53,984</b>	<b>54,255</b>	<b>55,340</b>	<b>56,447</b>	<b>57,575</b>	<b>58,727</b>	<b>2,463</b>	<b>4,743</b>
<b>Other Central Government Funding</b>								
Public Health Grant	17,651	17,810	17,810	17,810	17,810	17,810	159	159
Better Care Fund	6,973	7,068	7,165	7,263	7,263	7,263	290	290
Improved Better Care Fund	7,248	7,248	7,248	7,248	7,248	7,248	0	0
Additional Social Care Funding	5,896	7,216	7,216	7,216	7,216	7,216	1,320	1,320
New Homes Bonus	3,739	2,200	2,200	2,200	2,200	2,200	(1,539)	(1,539)
Housing Benefit Administration Subsidy	1,100	900	700	500	300	100	(600)	(1,000)
Council Tax Administration Grant	290	290	290	290	290	290	0	0
Local Voices & Community Reform	142	164	164	164	164	164	22	22
Lead Local Authority Flood Grant	17	17	17	17	17	17	0	0
Extended Rights to Free Travel	16	19	19	19	19	19	3	3
<b>Other Central Government Funding</b>	<b>43,072</b>	<b>42,932</b>	<b>42,829</b>	<b>42,727</b>	<b>42,527</b>	<b>42,327</b>	<b>(345)</b>	<b>(745)</b>

# The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Appendix 3

General Fund Budget Inflation Provision	Base Budget	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Inflation Rates</u></b>								
Workforce Expenditure (including Pension Contributions)	N/A	1.1%	2.5%	2.5%	2.5%	2.5%	6.2%	11.6%
Added Years Pension Costs	N/A	0.7%	2.0%	2.0%	2.0%	2.0%	4.6%	8.8%
Energy	N/A	8.0%	5.0%	5.0%	5.0%	5.0%	19.1%	31.3%
Vehicle Fuel	N/A	2.3%	5.0%	5.0%	5.0%	5.0%	12.8%	24.3%
Contracted Expenditure	N/A	2.9%	2.0%	2.0%	2.0%	2.0%	7.2%	11.8%
Homecare Provision (Adult Social Care)	N/A	3.0%	3.0%	3.0%	3.0%	3.0%	9.3%	15.9%
Care Placements (Adult Social Care)	N/A	2.4%	2.4%	2.4%	2.4%	2.4%	9.3%	15.8%
Care Placements (Children's Services)	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	7.9%	13.4%
Business Rates	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	4.6%	8.8%
Levies	N/A	2.0%	2.0%	2.0%	2.0%	2.0%	6.1%	10.4%
<b><u>Inflation Projections</u></b>								
Workforce Expenditure (including Pension Contributions)	125,795	1,327	3,200	3,282	3,364	3,451	7,809	14,624
Added Years Pension Costs	1,900	10	38	39	40	41	87	168
Energy	2,617	210	141	148	155	164	499	818
Vehicle Fuel	1,053	24	54	57	59	62	135	256
Contracted Expenditure	42,807	1,241	915	939	965	992	3,095	5,052
Homecare Provision (Adult Social Care)	12,007	360	371	382	394	405	1,113	1,912
Care Placements (Adult Social Care)	50,848	1,535	1,571	1,609	1,648	1,687	4,715	8,050
Care Placements (Children's Services)	21,429	548	562	575	589	603	1,685	2,877
Business Rates	3,199	16	64	66	67	68	146	281
Levies	9,340	186	190	194	198	202	570	970
<b>Gross Inflation Requirement</b>	<b>270,995</b>	<b>5,457</b>	<b>7,106</b>	<b>7,291</b>	<b>7,479</b>	<b>7,675</b>	<b>19,854</b>	<b>35,008</b>
Less: Externally Funded Items	N/A	(757)	(764)	(794)	(825)	(859)	(2,315)	(3,999)
<b>Total Inflation Provision</b>	<b>270,995</b>	<b>4,700</b>	<b>6,342</b>	<b>6,497</b>	<b>6,654</b>	<b>6,816</b>	<b>17,539</b>	<b>31,009</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Appendix 4

General Fund Budget Corporate Items	Annual Movement in Budget Requirement					Three Year Outlook £'000	Five Year Outlook £'000
	2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000		
<b><u>New Burdens &amp; Transfers of Responsibility</u></b>							
Additional Investment in Public Health	159	0	0	0	0	159	159
Troubled Families Programme	0	658	0	0	0	658	658
<b><u>Adjustments to Financing &amp; Corporate Budgets</u></b>							
Capital Financing Costs	1,553	1,513	3,250	1,948	(535)	6,316	7,729
Cost of Older People Discount	1,521	(99)	(92)	(85)	(80)	1,330	1,165
Earmarked Reserves use for Older People Discount	(1,521)	99	1,422	0	0	0	0
Addition to the COVID-19 Earmarked Reserve	1,221	0	0	0	0	1,221	1,221
Housing Benefit Subsidy (Recovery of Overpayments)	100	100	100	100	100	300	500
Flexible Use of Capital Receipts to finance Service Transformation	0	1,274	0	0	0	1,274	1,274
Movement in Added Years Pension Costs	(25)	(25)	(25)	(25)	(25)	(75)	(125)
Concessionary Fares Rebate	(1,107)	(444)	1,088	463	0	(463)	0
<b>Total Corporate Items</b>	<b>1,901</b>	<b>3,076</b>	<b>5,743</b>	<b>2,401</b>	<b>(540)</b>	<b>10,720</b>	<b>12,581</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

General Fund Budget Development & Risk Contingency	2020/21	Annual Movement in Budget Requirement					Three Year	Five Year
	Provision	2021/22	2022/23	2023/24	2024/25	2025/26	Outlook	Outlook
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Service Pressures</b>								
Waste Disposal Levy & Contracts	2,050	900	900	900	900	900	2,700	4,500
Support for Looked After Children	3,211	656	682	709	709	709	2,047	3,465
Support for Children with Disabilities	895	117	122	127	132	132	366	630
SEN Transport	2,723	495	523	553	584	584	1,571	2,739
Adult Social Care Placements	2,793	1,288	1,103	1,117	1,117	1,117	3,508	5,742
<b>Demographic Growth Items</b>	<b>11,672</b>	<b>3,456</b>	<b>3,330</b>	<b>3,406</b>	<b>3,442</b>	<b>3,442</b>	<b>10,192</b>	<b>17,076</b>
Homelessness Prevention	822	0	0	0	0	0	0	0
Asylum Funding Shortfall	1,063	0	0	0	0	0	0	0
Additional Investment Income	(400)	0	0	0	0	0	0	0
General Contingency	500	0	0	0	0	0	0	0
<b>Risk Items</b>	<b>1,985</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Service Pressures</b>	<b>13,657</b>	<b>3,456</b>	<b>3,330</b>	<b>3,406</b>	<b>3,442</b>	<b>3,442</b>	<b>10,192</b>	<b>17,076</b>





The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

General Fund Budget Savings Proposals	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
	2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000		
<b><u>Savings Proposals by Directorate</u></b>							
Finance Directorate	(610)	(200)	0	0	0	(810)	(810)
Social Care	(1,750)	0	0	0	0	(1,750)	(1,750)
Environment, Education & Community Services	(1,960)	(787)	0	0	0	(2,747)	(2,747)
Building Services, Transport & Business Improvement	(1,635)	(760)	0	0	0	(2,395)	(2,395)
Corporate Resources & Services	(988)	(1,050)	0	0	0	(2,038)	(2,038)
Cross-Cutting Initiatives	(1,111)	0	0	0	0	(1,111)	(1,111)
<b>Specific Savings Proposals</b>	<b>(8,054)</b>	<b>(2,797)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(10,851)</b>	<b>(10,851)</b>
<b><u>Savings Proposals by Theme</u></b>							
Service Transformation	(2,393)	(1,867)	0	0	0	(4,260)	(4,260)
Effective Procurement	(370)	0	0	0	0	(370)	(370)
Managing Demand	(1,285)	(250)	0	0	0	(1,535)	(1,535)
Income Generation & Commercialisation	(1,976)	(650)	0	0	0	(2,626)	(2,626)
Zero Based Reviews	(1,530)	(30)	0	0	0	(1,560)	(1,560)
Policy Decisions	(500)	0	0	0	0	(500)	(500)
<b>Specific Savings Proposals</b>	<b>(8,054)</b>	<b>(2,797)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(10,851)</b>	<b>(10,851)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7a

General Fund Budget Savings Programme (Finance Directorate)		Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2021/22	2022/23	2023/24	2024/25	2025/26		
		£'000	£'000	£'000	£'000	£'000		
<b>Savings Programme by Theme</b>								
Service Transformation (T)		(300)	(200)	0	0	0	(500)	(500)
Effective Procurement (P)		(120)	0	0	0	0	(120)	(120)
Managing Demand (M)		0	0	0	0	0	0	0
Income Generation & Commercialisation (C)		0	0	0	0	0	0	0
Zero Based Reviews (Z)		(190)	0	0	0	0	(190)	(190)
Policy Decisions (D)		0	0	0	0	0	0	0
<b>Total Finance Directorate Savings</b>		<b>(610)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(810)</b>	<b>(810)</b>
<b>Savings Proposals</b>								
<b>Robotics &amp; Automation</b>								
Implementation of Robotics and Automation within Revenues and Benefits Services	(T)	(162)	0	0	0	0	(162)	(162)
<b>E&amp;BAS Service Review</b>								
Further BID reviews of Exchequer Services and Business Assurance	(T)	(138)	(200)	0	0	0	(338)	(338)
<b>Fleet Repairs and Maintenance Contract</b>								
A review of the current contract to ensure cost effective provision of repairs and maintenance	(P)	(120)	0	0	0	0	(120)	(120)
<b>Fleet Service Review</b>								
Zero Based Review of Fleet Budgets, including Fuel and Vehicle Damage	(Z)	(190)	0	0	0	0	(190)	(190)
<b>Total Finance Directorate Savings</b>		<b>(610)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(810)</b>	<b>(810)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7b

General Fund Budget Savings Programme (Social Care)	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook	
	2021/22	2022/23	2023/24	2024/25	2025/26			
	£'000	£'000	£'000	£'000	£'000			
<b>Savings Programme by Theme</b>								
Service Transformation (T)	(150)	0	0	0	0	(150)	(150)	
Effective Procurement (P)	(250)	0	0	0	0	(250)	(250)	
Managing Demand (M)	(1,000)	0	0	0	0	(1,000)	(1,000)	
Income Generation & Commercialisation (C)	(100)	0	0	0	0	(100)	(100)	
Zero Based Reviews (Z)	(250)	0	0	0	0	(250)	(250)	
Policy Decisions (D)	0	0	0	0	0	0	0	
<b>Total Social Care Savings</b>	<b>(1,750)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,750)</b>	<b>(1,750)</b>	
<b>Savings Proposals</b>								
<b>BID Review of Children's Services</b>								
<i>BID Review of Structures across Childrens Services to ensure resources are employed at the right level to strengthen processes to ensure a clear pathway for each child</i>	(T)	(150)	0	0	0	0	(150)	(150)
<b>Zero Based Review of Asylum</b>								
<i>Asylum Zero Based Review in line with revised grant income rates</i>	(Z)	(250)	0	0	0	0	(250)	(250)
<b>Zero Based Review of Social Care Demand</b>								
<i>Adults and Childrens Care Placements Zero Based Review of demographic and unit cost impacts</i>	(M)	(1,000)	0	0	0	0	(1,000)	(1,000)
<b>Lease Income</b>								
<i>Income generated from lease of Civic Centre Link 1A</i>	(C)	(100)	0	0	0	0	(100)	(100)
<b>CNWL Contract Saving</b>								
<i>Efficiencies achieved through contract negotiation with CNWL for provision of Public Health contracts</i>	(P)	(250)	0	0	0	0	(250)	(250)
<b>Total Social Care Savings</b>		<b>(1,750)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,750)</b>	<b>(1,750)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7c

General Fund Budget Savings Programme (Environment, Education & Community Services)	Annual Movement in Budget Requirement					Three Year	Five Year	
	2021/22	2022/23	2023/24	2024/25	2025/26	Outlook	Outlook	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Savings Programme by Theme</b>								
Service Transformation (T)	(495)	(147)	0	0	0	(642)	(642)	
Effective Procurement (P)	0	0	0	0	0	0	0	
Managing Demand (M)	(250)	(250)	0	0	0	(500)	(500)	
Income Generation & Commercialisation (C)	(715)	(390)	0	0	0	(1,105)	(1,105)	
Zero Based Reviews (Z)	0	0	0	0	0	0	0	
Policy Decisions (D)	(500)	0	0	0	0	(500)	(500)	
<b>Total Environment, Education &amp; Community Services Services Savings</b>	<b>(1,960)</b>	<b>(787)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,747)</b>	<b>(2,747)</b>	
<b>Savings Proposals</b>								
<b>Review of Libraries operating model</b>								
<i>Review the Libraries operating model to ensure maximisation of assets and resources, while delivering community services to residents</i>	(T)	(250)	(100)	0	0	0	(350)	(350)
<b>Maximisation of Park &amp; Courts Income</b>								
<i>Reviewing all options for the provision of parks, including fees &amp; charges, support to clubs and organisations, donations and concession options, while ensuring a cost effective service delivery provision</i>	(C)	(205)	(200)	0	0	0	(405)	(405)
<b>Review of Golf Delivery Model</b>								
<i>Ensure that courses are run efficiently and income maximised to remove subsidy requirement</i>	(C)	(137)	(130)	0	0	0	(267)	(267)
<b>Review of Rural Activities Garden Centre</b>								
<i>Review the operating model to ensure strong links with Social Care to strengthen the breadth of residents supported at the site, in line with Public Health objectives in order to remove the Council subsidy</i>	(T)	(50)	(47)	0	0	0	(97)	(97)

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

General Fund Budget Savings Programme (Environment, Education & Community Services)		Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2021/22	2022/23	2023/24	2024/25	2025/26		
		£'000	£'000	£'000	£'000	£'000		
<b>Review of Ruislip Lido Operating Model</b>								
<i>Review of the Operating Model and renegotiation of leases at the site to ensure market rates are achieved</i>	(C)	0	(60)	0	0	0	(60)	(60)
<b>Review of Adult Education</b>								
<i>Critical review of course attendance to only run courses that are fully funded through either grant income or course fees.</i>	(C)	(123)	0	0	0	0	(123)	(123)
<b>Review of Museums &amp; Theatres Operating Model</b>								
<i>To review the operation at museums and theatres to modernise processes and maximise use of resources with a view to reducing the Council subsidy</i>	(C)	(200)	0	0	0	0	(200)	(200)
<b>Review of Universal Youth Services</b>								
<i>Review of Universal Youth Services to create a improved operating model, maximising the use of assets and delivering the service in a cost effective way, linked with Social Care targeted programmes</i>	(T)	(100)	0	0	0	0	(100)	(100)
<b>Introduction of Charges for FIESTA</b>								
<i>Charging for FIESTA to recover the costs of delivery, while still providing a high quality service at vastly reduced rates from external holiday club provision and maintaining Council subsidised placements for vulnerable children</i>	(C)	(50)	0	0	0	0	(50)	(50)
<b>Insourcing Planning Services Contract</b>								
<i>Insourcing the Planning Service contract and restructuring of the Service to ensure efficiencies</i>	(T)	(95)	0	0	0	0	(95)	(95)

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

General Fund Budget Savings Programme (Environment, Education & Community Services)		Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook	
		2021/22	2022/23	2023/24	2024/25	2025/26			
		£'000	£'000	£'000	£'000	£'000			
<b>Review of Temporary Accommodation</b>									
<i>A number of initiatives covering the use of temporary accommodation, securing cost reductions on accommodation, maximising grant income and consideration of strategic property acquisitions which can be used for Temporary Accommodation.</i>		(M)	(250)	(250)	0	0	0	(500)	(500)
<b>First Time Buyer's Initiative</b>									
<i>Close the First Time Buyer's Initiative given the ongoing commitment of Central Government to Housing initiatives such as Help to Buy and Starter Homes, alongside the implementation of new schemes such as First Homes.</i>		(D)	(500)	0	0	0	0	(500)	(500)
<b>Total Environment, Education &amp; Community Services Savings</b>			<b>(1,960)</b>	<b>(787)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,747)</b>	<b>(2,747)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7d

General Fund Budget Savings Programme (Building Services, Transport & Business Improvement)	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
	2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000		
<b>Savings Programme by Theme</b>							
Service Transformation (T)	(460)	(470)	0	0	0	(930)	(930)
Effective Procurement (P)	0	0	0	0	0	0	0
Managing Demand (M)	(35)	0	0	0	0	(35)	(35)
Income Generation & Commercialisation (C)	(150)	(260)	0	0	0	(410)	(410)
Zero Based Reviews (Z)	(990)	(30)	0	0	0	(1,020)	(1,020)
Policy Decisions (D)	0	0	0	0	0	0	0
<b>Total Building Services, Transport &amp; Business Improvement Savings</b>	<b>(1,635)</b>	<b>(760)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,395)</b>	<b>(2,395)</b>
<b>Savings Proposals</b>							
<b>Zero Based Review of Lease Income</b>							
Zero Based Review of all Lease income collected by the Council	(Z)	(25)	0	0	0	(25)	(25)
<b>Zero Based Review of Business Rates</b>							
Zero Based Review of the Business Rates that the Council is liable to pay	(Z)	(35)	0	0	0	(35)	(35)
<b>Zero Based Review of Repairs &amp; Maintenance</b>							
Zero Based Review of Repairs DLO and share of costs borne by HRA	(Z)	(50)	0	0	0	(50)	(50)
<b>Zero Based Review of Energy Budgets</b>							
Zero Based Review of energy budgets and the Council's energy requirements.	(Z)	(250)	0	0	0	(250)	(250)
<b>BID Review of Printing, Postage and Mail</b>							
BID Review of Printing, Postage and Mail to streamline processes and maximise value for money	(T)	(100)	0	0	0	(100)	(100)
<b>Highways Capitalisation</b>							
Review of Capitalisation Practices across minor works, drainage and street lighting budgets	(Z)	(250)	0	0	0	(250)	(250)
<b>Hatton Cross Public Convenience</b>							
Closing Hatton Cross Public Convenience	(M)	(35)	0	0	0	(35)	(35)

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7d

General Fund Budget Savings Programme (Building Services, Transport & Business Improvement)		Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2021/22	2022/23	2023/24	2024/25	2025/26		
		£'000	£'000	£'000	£'000	£'000		
<b>Zero Based Review of Waste Disposal Costs</b>								
<i>Zero based review of waste disposal costs - realignment of WLWA levy budgets and the various Hillingdon contracts to base budget and current activity levels.</i>	(Z)	(180)	0	0	0	0	(180)	(180)
<b>Review of Food Waste &amp; Recycling Initiatives</b>								
<i>Reduction in on residual waste tonnages from implementation of food waste and other recycling initiatives</i>	(T)	(110)	(270)	0	0	0	(380)	(380)
<b>Review of Bulky Waste Collection</b>								
<i>Bulky waste collection and Fixed Penalty Notice income - review and realignment of waste income streams</i>	(Z)	(200)	(30)	0	0	0	(230)	(230)
<b>Review of Recycling &amp; Waste Bags</b>								
<i>Recycling Bags and Waste Bags - review of distribution and usage</i>	(T)	(50)	0	0	0	0	(50)	(50)
<b>Develop Commercial Trade Waste Service</b>								
<i>Ongoing development of commercial trade waste service, linked to BID paper with investment proposal for additional staff.</i>	(C)	(150)	(260)	0	0	0	(410)	(410)
<b>Review of Parking Service Structures</b>								
<i>Initial Restructuring Proposals of the Parking Service</i>	(T)	(50)	0	0	0	0	(50)	(50)
<b>BID Review of Parking</b>								
<i>Further BID Review of Parking (incl. APCOA contract expiry in 2022/23)</i>	(T)	(150)	(200)	0	0	0	(350)	(350)
<b>Total Building Services, Transport &amp; Business Improvement Savings</b>								
		<b>(1,635)</b>	<b>(760)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,395)</b>	<b>(2,395)</b>



The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7e

General Fund Budget Savings Programme (Corporate Resources & Services)	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
	2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000		
<b>Savings Programme by Theme</b>							
Service Transformation (T)	(988)	(1,050)	0	0	0	(2,038)	(2,038)
Effective Procurement (P)	0	0	0	0	0	0	0
Managing Demand (M)	0	0	0	0	0	0	0
Income Generation & Commercialisation (C)	0	0	0	0	0	0	0
Zero Based Reviews (Z)	0	0	0	0	0	0	0
Policy Decisions (D)	0	0	0	0	0	0	0
<b>Total Corporate Resources &amp; Services Savings</b>	<b>(988)</b>	<b>(1,050)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,038)</b>	<b>(2,038)</b>
<b>Savings Proposals</b>							
<b>Review of Contact Centre Operating Model</b>							
<i>Reducing call volumes through migration to self-help on the web, alongside streamlining processes across Contact Centre and back office functions</i>	(T)	(138)	0	0	0	(138)	(138)
<b>Review of Business Support Operating Model</b>							
<i>Review Business Support Teams across the Council, ensuring efficient allocation of resource to meet Service needs</i>	(T)	(320)	(100)	0	0	(420)	(420)
<b>Review of Financial Processes</b>							
<i>Centralisation of Financial Processes, including Purchase Orders and invoicing, to create a core team to improve efficiency of delivery and a review of secondments across the Service</i>	(T)	(430)	(150)	0	0	(580)	(580)
<b>Review of Tech Admin Operating Model</b>							
<i>Further review of Tech Admin with particular focus on automation of processes, enabling deletion of vacant posts as they arise</i>	(T)	0	(500)	0	0	(500)	(500)
<b>Review of Training Budgets</b>							
<i>Review of Training Budgets and maximising use of Apprenticeship Levy</i>	(T)	(100)	0	0	0	(100)	(100)

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 7e

General Fund Budget Savings Programme (Corporate Resources & Services)		Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
		2021/22	2022/23	2023/24	2024/25	2025/26		
		£'000	£'000	£'000	£'000	£'000		
<b>Boundary Review (Basic Allowances)</b>								
<i>Realignment of Members Basic Allowance budgets following the implementation of the Boundary review.</i>	(T)	0	(150)	0	0	0	(150)	(150)
<b>Bounday Review (SRA &amp; Back Office Support)</b>								
<i>Further review of back office Member Support and SRAs following implementation of Boundary Review changes.</i>	(T)	0	(150)	0	0	0	(150)	(150)
<b>Total Corporate Resources &amp; Services Savings</b>		<b>(988)</b>	<b>(1,050)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,038)</b>	<b>(2,038)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

General Fund Budget Savings Programme (Cross-Cutting)	Annual Movement in Budget Requirement					Three Year Outlook	Five Year Outlook
	2021/22	2022/23	2023/24	2024/25	2025/26		
	£'000	£'000	£'000	£'000	£'000		
<b>Savings Programme by Theme</b>							
Service Transformation (T)	0	0	0	0	0	0	0
Effective Procurement (P)	0	0	0	0	0	0	0
Managing Demand (M)	0	0	0	0	0	0	0
Income Generation & Commercialisation (C)	(1,011)	0	0	0	0	(1,011)	(1,011)
Zero Based Reviews (Z)	(100)	0	0	0	0	(100)	(100)
Policy Decisions (D)	0	0	0	0	0	0	0
<b>Total Cross-Cutting Savings</b>	<b>(1,111)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,111)</b>	<b>(1,111)</b>
<b>Savings Proposals</b>							
<b>Fees &amp; Charges (FYE uplifts)</b>							
<i>Fees &amp; Charges uplifts proposed at February 2020 Cabinet</i>	(C)	(164)	0	0	0	(164)	(164)
<b>Fees &amp; Charges Review</b>							
<i>The impact of the range of changes detailed in Appendix 8</i>	(C)	(847)	0	0	0	(847)	(847)
<b>Ongoing Vacant Post Review</b>							
<i>Ongoing review of the Councils recruitment needs, including a review of existing vacant posts</i>	(Z)	(100)	0	0	0	(100)	(100)
<b>Total Cross-Cutting Savings</b>		<b>(1,111)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,111)</b>	<b>(1,111)</b>

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
<b>Highways</b>										
<b>Minor Highways Fees</b>										
Vehicle Crossings (Average crossing)	R	992.00	N/A	NB	1012.00	2.02%	N/A	N/A	01-Apr-20	01-Apr-21
Vehicle crossing application fee (non-refundable)	R	79.00	N/A	NB	87.00	10.13%	N/A	N/A	01-Apr-20	01-Apr-21
Non-Refundable application Fee(planned works crossovers)	R	79.00	N/A	NB	87.00	10.13%	N/A	N/A	01-Apr-20	01-Apr-21
Vehicle crossing supervision Fee	R	50.00	N/A	NB	149.00	198.00%	N/A	N/A	25-Jul-19	01-Apr-21
<b>Street Naming &amp; Numbering</b>										
To name/Rename - To name/Rename of Building/Street numbering - First or single unit	M	100.00	N/A	NB	145.00	45.00%	N/A	0.00%	01-Apr-13	01-Apr-21
To name/Rename - To name/Rename of Building/Street numbering - Multiples 2 to 19 additional per unit	M	25.00	N/A	NB	54.00	116.00%	N/A	0.00%	01-Apr-13	01-Apr-21
<b>Building Control</b>										
<b>Table 1 (Erection of New Housing &amp; Flats) - Building Notice Charge -Plan charge 50% : Inspection charge 50% STANDARD FEES</b>										
1	R	606.00	606.00	STD	990.00	63.37%	990.00	63.37%	01-Apr-11	01-Apr-21
2	R	727.20	727.20	STD	1250.00	71.89%	1250.00	71.89%	01-Apr-11	01-Apr-21
3	R	848.40	848.40	STD	1460.00	72.09%	1460.00	72.09%	01-Apr-11	01-Apr-21
4	R	969.60	969.60	STD	1710.00	76.36%	1710.00	76.36%	01-Apr-11	01-Apr-21

Type  
 B-Business R-Resident  
 M-Mixed C-Concession

Vat Status  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
5 to 10	R	1212.00	1212.00	STD	3140.00	159.08%	3140.00	159.08%	01-Apr-11	01-Apr-21
1 to 5 Flats	R	848.40	848.40	STD	1390.00	63.84%	1390.00	63.84%	01-Apr-11	01-Apr-21
6 to 10 Flats	R	1090.80	1090.80	STD	2830.00	159.44%	2830.00	159.44%	01-Apr-11	01-Apr-21
<b>Table 1 (Erection of New Housing &amp; Flats) - Building Notice Charge -Plan charge 50% : Inspection charge 50% REGULARISATION FEES (20% Penalty)</b>										
1	R			NB	1188.00	NEW	1188.00	NEW	01-Apr-11	01-Apr-21
2	R			NB	1500.00	NEW	1500.00	NEW	01-Apr-11	01-Apr-21
3	R			NB	1752.00	NEW	1752.00	NEW	01-Apr-11	01-Apr-21
4	R			NB	2052.00	NEW	2052.00	NEW	01-Apr-11	01-Apr-21
5 to 10	R			NB	3768.00	NEW	3768.00	NEW	01-Apr-11	01-Apr-21
1 to 5 Flats	R			NB	1668.00	NEW	1668.00	NEW	01-Apr-11	01-Apr-21
6 to 10 Flats	R			NB	3396.00	NEW	3396.00	NEW	01-Apr-11	01-Apr-21
<b>Table 2 (Domestic Extension(s)) - Plan charge 40% : Inspection charge 60% STANDARD FEES</b>										
Less than 40m2	R	606.00	606.00	STD	670.00	10.56%	670.00	10.56%	01-Apr-11	01-Apr-21
40m2 to 60m2	R	606.00	606.00	STD	830.00	36.96%	830.00	36.96%	01-Apr-11	01-Apr-21
60m2 (up to 100m2)	R	727.20	727.20	STD	960.00	32.01%	960.00	32.01%	01-Apr-11	01-Apr-21
<b>Table 2 (Domestic Extension(s)) - Plan charge 40% : Inspection charge 60% REGULARISATION FEES (20% Penalty)</b>										
Less than 40m2	R			NB	804.00	NEW	804.00	NEW		01-Apr-21
40m2 to 60m2	R			NB	996.00	NEW	996.00	NEW		01-Apr-21
60m2 (up to 100m2)	R			NB	1152.00	NEW	1152.00	NEW		01-Apr-21
<b>Domestic Loft Conversions STANDARD FEES</b>										
Less than 40m2	R	606.00	606.00	STD	660.00	8.91%	655.00	8.09%	01-Apr-11	01-Apr-21
40m2 to 60m2	R	606.00	606.00	STD	700.00	15.51%	695.00	14.69%	01-Apr-11	01-Apr-21
<b>Domestic Loft Conversions REGULARISATION FEES (20% Penalty)</b>										
Less than 40m2	R			NB	792.00	NEW	792.00	NEW		01-Apr-21
40m2 to 60m2	R			NB	840.00	NEW	840.00	NEW		01-Apr-21
60m2 (up to 100m2)	R			NB	872.64	NEW	872.64	NEW		01-Apr-21

Type  
 B-Business R-Resident  
 M-Mixed C-Concession

Vat Status  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
<b>Table 2 Other Domestic Buildings (Detached Garage/Carport or attached Conservatory) Plan charge 40% : Inspection charge 60% STANDARD FEES</b>										
100m2 +	R	QUOTE	QUOTE	STD	QUOTE	NEW	QUOTE	NEW		01-Apr-21
<b>Table 2 Other Domestic Buildings (Detached Garage/Carport or attached Conservatory) Plan charge 40% : Inspection charge 60%</b>										
Less than 40m2	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
40m2 (up to 100m2)	R			NB	872.64	NEW	872.64	NEW		01-Apr-21
100m2 +	R			NB	QUOTE	NEW	QUOTE	NEW		01-Apr-21
<b>Table 2 Other Works to Single Dwelling Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Installation of new WC/shower/bath or basin within existing room	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Removal of Chimney Breast(s)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Formation of Structural Opening in wall e.g. simple through lounge	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Formation of Structural Opening in wall with removal of chimney breast(s)	R			NB	435.60	NEW	435.60	NEW		01-Apr-21
Formation of Structural Opening in wall requiring new foundation, piers etc	R			NB	435.60	NEW	435.60	NEW		01-Apr-21
Formation of Structural Opening in wall requiring new foundation, piers etc with removal of chimney breast(s)	R			NB	435.60	NEW	435.60	NEW		01-Apr-21

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
Replacement of roof weathering (Flat & Pitched)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Underpinning up to 6m	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Replacement or installation of 5 or fewer new windows / rooflights)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
(Re-) plastering or (re-) rendering to walls (at least half of room and up to 50m2)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Electrical wiring (up to 4 bed dwelling - 12 circuits)	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
Attached / detached Garage to habitable use	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Conversion to habitable use (e.g. conservatory)	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Conversion of existing building into 5 or fewer self contained flats	R			NB	872.64	NEW	872.64	NEW		01-Apr-21
Conversion of one flat / house into two	R			NB	872.64	NEW	872.64	NEW		01-Apr-21
<b>Table 3 Commercial Charges - Shops &amp; Offices (Small Extensions) Plan charge 50% : Inspection charge 50% STANDARD FEE</b>										
Less than 40m2	R	606.00	606.00	STD	660.00	8.91%	660.00	8.91%	01-Apr-11	01-Apr-21
40m2 to 60m2	R	727.20	727.20	STD	860.00	18.26%	860.00	18.26%	01-Apr-11	01-Apr-21
60m2 (up to 100m2)	R	969.60	969.60	STD	1060.00	9.32%	1060.00	9.32%	01-Apr-11	01-Apr-21
<b>Table 3 Commercial Charges - Shops &amp; Offices (Small Extensions) Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Less than 40m2	R			NB	792.00	NEW	792.00	NEW		01-Apr-21
40m2 to 60m2	R			NB	1032.00	NEW	1032.00	NEW		01-Apr-21
60m2 (up to 100m2)	R			NB	1272.00	NEW	1272.00	NEW		01-Apr-21

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
<b>Table 3 Commercial Charges - Detached shed or covered yard Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Less than 40m2	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
40m2 (up to 100m2)	R			NB	872.64	NEW	872.64	NEW		01-Apr-21
<b>Table 3 Commercial Charges - Other Minor works Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Other Minor Works	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
<b>Table 3 Commercial Charges (continued) - Fitting out works (including WC's, staff kitchen etc) Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Up to 500m2	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
More than 500m2 (up to 1000m2)	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Formation of commercial kitchen	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
Formation of structural opening (1 opening)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Formation of structural openings (up to 5 openings)	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
Formation of new WC / shower room / bathroom fit out	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
New partitions to form office / room(s) in existing building (up to 10m in length)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Works Valued at £1,000 - £5,000	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
Works Valued at £5,001 - £10,000	R			NB	581.76	NEW	581.76	NEW		01-Apr-21

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<b>Table 3 General to all commercial - New mezzanine floor - Plan charge 50% : Inspection charge 50% REGULARISATION FEE (20% Penalty)</b>										
Up to 500m2	R			NB	436.32	NEW	436.32	NEW		01-Apr-21
More than 500m2 (up to 1000m2)	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Replacement roof covering (flat or pitched roof up to 500m2)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
Underpinning (up to 10m in length)	R			NB	872.64	NEW	872.64	NEW		01-Apr-21
New wall / partition (up to 10m in length)	R			NB	290.88	NEW	290.88	NEW		01-Apr-21
<b>Table 3 Other Commercial - Plan charge 40% : Inspection charge 60% REGULARISATION FEE (20% Penalty)</b>										
Factory (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Warehouses (up to 1000m2)	R			NB	581.76	NEW	581.76	NEW		01-Apr-21
Schools (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Assembly Buildings (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Commercial Buildings (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Public Houses (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Hotels (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21
Hospitals (up to 2000m2)	R			NB	2908.80	NEW	2908.80	NEW		01-Apr-21

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Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
<b>Licensing</b>										
<b>The Marriage Act 1994</b>										
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 100 Capacity	B	500.80	500.80	NB	563.25	12.47%	563.25	12.47%	01-Apr-19	01-Apr-21
Application for Approval or renewal a premises which currently holds a Premises Licence under the Licensing Act 2003 - Up to 200 Capacity	B	580.80	580.00	NB	653.25	12.47%	653.25	12.63%	01-Apr-19	01-Apr-21
<b>Trading Standards</b>										
<b>Weights &amp; Measurements</b>										
Verification / Calibration of weights & measurement equipment - charge per hour of Officer Time				NB	58.50	NEW	58.50	NEW		01-Apr-21
Additional staff cost per hour				NB	36.90	NEW	36.90	NEW		01-Apr-21
<b>Food Hygiene</b>										
Food Hygiene rating scheme, re-rating visit	B	192.50	N/A		239.00	24.16%	N/A	N/A	06-Oct-17	01-Apr-21
<b>Trade Refuse</b>										
1100 litre capacity bulk bin (1-3 bins). Hire & empty	B	19.50	N/A	NB	20.00	2.56%	N/A	N/A	01-Jun-19	01-Apr-21
1280 litre capacity bulk bin. Hire & empty	B	22.00	N/A	NB	22.50	2.27%	N/A	N/A	01-Jun-19	01-Apr-21

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<b>Parking</b>										
<b>On-Street Parking: (1) Town Centres</b>										
<b>West Drayton / Yiewsley, Hayes (Coldharbour Lane and Station Rd), Northwood Hills, Eastcote, Ruislip.</b>										
<i>These schemes have various maximum stay durations of either 2 hours or 4 hours.:</i>										
1st 30 mins free then, up to 1 hour	M	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	31-Jan-11	
up to 1.5 hours	M	0.20	0.90	NB	0.25	25.00%	1.50	66.67%	06-Apr-20	05-Apr-21
up to 2 hours, then per 20 mins up to maximum stay	M			NB	0.50	NEW	2.50	NEW		05-Apr-21
	M			NB	0.80	NEW	3.00	NEW		05-Apr-21
	M	0.20	0.90	NB	0.20	0.00%	0.90	0.00%	06-Apr-20	
<b>On-Street Parking: (1) Local Centres and Parades Hillingdon Circus; Uxbridge Rd / Lees Rd; South Ruislip;</b>										
<b>North Hillingdon (Hercies RD); Crescent Parade; New Pond Parade; Ickenham, Dellfield Parade, Hillingdon Hill</b>										
<i>These schemes have various maximum stay durations between 2 hrs and 4 hrs</i>										
1st 30 mins free then, up to 1 hour	M	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	31-Jan-11	
up to 1.5 hours	M	0.20	0.90	NB	0.25	25.00%	1.50	66.67%	06-Apr-20	05-Apr-21
up to 2 hours, then per 20 mins up to maximum stay	M			NB	0.50	NEW	2.50	NEW		05-Apr-21
	M			NB	0.80	NEW	3.00	NEW		05-Apr-21
	M	0.20	0.90	NB	0.20	0.00%	0.90	0.00%	06-Apr-20	
<b>On-Street Parking: (2) Local Centres and Parades</b>										
<b>Belmore Parade</b>										
<i>This scheme has a duration of 10 hrs and 40 mins</i>										
1st 30 mins free, then up to 1 hour	M	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	31-Jan-11	
up to 1.5 hours	M	0.20	0.90	NB	0.25	25.00%	1.50	66.67%	06-Apr-20	05-Apr-21
up to 2 hours, then per 20 mins up to maximum stay	M			NB	0.50	NEW	2.50	NEW		05-Apr-21
	M			NB	0.80	NEW	3.00	NEW		05-Apr-21
	M	0.20	0.80	NB	0.20	0.00%	0.80	0.00%	06-Apr-20	

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<b>Parking Schemes</b>										
Heathrow; Hayes (Mount Rd and Nield Rd); Longford; Uxbridge South; Hillingdon Hospital; Cowley (Station Rd and Huxley CI); Uxbridge North (Park Rd); West Drayton										
<i>These schemes have various maximum stay durations between 30 mins and 8 hrs</i>										
<b>Outside shops:</b>										
1st 30 mins free, then up to 1 hour	M	0.00	0.00	NB	0.00	0.00%	0.00	0.00%	31-Jan-11	
up to 1.5 hours	M	0.20	0.90	NB	0.25	25.00%	1.50	66.67%	06-Apr-20	05-Apr-21
up to 2 hours, then per 30 mins up to maximum stay	M			NB	0.50	NEW	2.50	NEW		05-Apr-21
	M	0.20	0.90	NB	0.80	NEW	3.00	NEW		05-Apr-21
	M	0.20	0.90	NB	0.20	0.00%	0.90	0.00%	06-Apr-20	
<b>Parking permits</b>										
Resident - first car	R	0.00	N/A	NB	0.00	0	N/A	0.00%	01-Apr-17	
Resident - second (per annum)	R	65.00	N/A	NB	100.00	53.85%	N/A	0.00%	06-Apr-20	05-Apr-21
Resident - third (per annum)	R			NB	120.00	NEW	N/A	NEW		05-Apr-21
Resident - fourth (per annum)	R			NB	150.00	NEW	N/A	NEW		05-Apr-21
Resident - fifth (per annum)	R			NB	200.00	NEW	N/A	NEW		05-Apr-21
Per sheet of 10 Visitor Vouchers	R	8.00	N/A	NB	10.00	25.00%	N/A	N/A	06-Apr-20	05-Apr-21
<b>Off Street Parking</b>										
<b>Kingsend South and Kingsend North, Ruislip - Limited Stay</b>										
up to 1 hour (Kingsend South)	M	0.60	1.20	STD	0.75	25.00%	1.55	29.17%	06-Apr-20	05-Apr-21
up to 2 hours (Kingsend South)	M	1.00	1.70	STD	1.15	15.00%	2.05	20.59%	06-Apr-20	05-Apr-21
up to 30 mins	M	0.00	0.00	STD	0.00	0.00%	0.35	0.00%	31-Jan-11	

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up to 1 hour	M	0.20	1.20	STD	0.35	75.00%	1.55	29.17%	06-Apr-20	05-Apr-21
up to 90 mins	M	0.40	1.70	STD	0.55	37.50%	2.05	20.59%	06-Apr-20	05-Apr-21
up to 2 hours	M	0.60	1.90	STD	0.75	25.00%	2.25	18.42%	06-Apr-20	05-Apr-21
<b>Oaklands Gate, Northwood and Falling Lane, Yiewsley - Limited Stay</b>										
Up to 30 mins	M	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	31-Jan-11	
Up to 1 hour	M	0.20	1.20	STD	0.35	75.00%	1.55	29.17%	06-Apr-20	05-Apr-21
Up to 90 mins	M	0.40	1.50	STD	0.00	0.00%	1.85	23.33%	06-Apr-20	05-Apr-21
Up to 2 hours	M	0.60	1.90	STD	0.75	25.00%	2.25	18.42%	06-Apr-20	05-Apr-21
Up to 3 hours	M	1.00	2.70	STD	1.15	15.00%	3.05	12.96%	06-Apr-20	05-Apr-21
Up to 4 hours	M	1.80	4.60	STD	1.95	8.33%	4.95	7.61%	06-Apr-20	05-Apr-21
<b>Rockingham Recreation Ground, Uxbridge, Sidmouth Drive car park, Ruislip Gardens, Harefield House - Limited Stay</b>										
<i>This car park has a maximum stay of 4 hours</i>										
1st 30 mins, then	M	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	31-Jan-11	
Up to 1 hour	M	0.20	1.20	STD	0.35	75.00%	1.55	20.00%	06-Apr-20	05-Apr-21
Up to 90 mins	M	0.40	1.90	STD	0.55	37.50%	2.25	11.76%	06-Apr-20	05-Apr-21
Up to 2 hours	M	0.60	2.60	STD	0.75	25.00%	2.95	8.33%	06-Apr-20	05-Apr-21
per 20 mins up to 4 hours	M	0.20	0.90	STD	0.35	75.00%	1.25	28.57%	06-Apr-20	05-Apr-21
<b>Kingsend South, Ruislip - Long Stay</b>										
Up to 1 hour	M	0.60	1.20	STD	0.75	25.00%	1.55	29.17%	06-Apr-20	05-Apr-21
Up to 2 hours	M	1.00	1.70	STD	1.15	15.00%	2.05	20.59%	06-Apr-20	05-Apr-21
Up to 3 hours	M	1.20	3.10	STD	1.35	12.50%	3.45	11.29%	06-Apr-20	05-Apr-21
Up to 4 hours	M	2.00	5.10	STD	2.15	7.50%	5.45	6.86%	06-Apr-20	05-Apr-21
Over 4 hours	M	2.20	5.70	STD	2.45	11.36%	6.05	6.14%	06-Apr-20	05-Apr-21

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<b>Other Borough Car Parks: Blyth Road, Hayes; Community Close, Ickenham; Fairfield Rd, Yiewsley; Long Lane, Hillingdon; Civic Hall, Hayes; Linden Avenue, Ruislip Manor; Devon Parade, Eastcote; Devonshire Lodge, Eastcote; Green Lane, Northwood.</b>										
Up to 30 mins	M	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	31-Jan-11	
Up to 1 hour	M	0.20	0.90	STD	0.35	75.00%	1.25	38.89%	06-Apr-20	05-Apr-21
Up to 90 mins	M	0.40	1.60	STD	0.55	37.50%	1.95	21.88%	06-Apr-20	05-Apr-21
Up to 2 hours	M	0.60	2.30	STD	0.75	25.00%	2.65	15.22%	06-Apr-20	05-Apr-21
Up to 3 hours	M	1.00	3.20	STD	1.15	15.00%	3.55	10.94%	06-Apr-20	05-Apr-21
Up to 4 hours	M	2.00	5.40	STD	2.15	7.50%	5.75	6.48%	06-Apr-20	05-Apr-21
Up to 9 hours (Over 4 hours for Blyth Road)	M	3.70	8.90	STD	3.95	6.76%	9.25	3.93%	06-Apr-20	05-Apr-21
Over 9 hours	M	6.20	12.20	STD	6.45	4.03%	12.55	2.87%	06-Apr-20	05-Apr-21
<b>Long Stay Reduced Charge: Long Drive, South Ruislip; Brandville Rd, West Drayton; Pembroke Gardens, Ruislip Manor; Pump Lane, Hayes; North View, Eastcote; St Martins Approach, Ruislip.</b>										
Up to 30 mins	M	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	31-Jan-11	
Up to 1 hour	M	0.20	0.90	STD	0.35	75.00%	1.25	38.89%	06-Apr-20	05-Apr-21
Up to 90 mins	M	0.40	1.60	STD	0.55	37.50%	1.95	21.88%	06-Apr-20	05-Apr-21
Up to 2 hours	M	0.60	2.30	STD	0.75	25.00%	2.65	15.22%	06-Apr-20	05-Apr-21
Up to 3 hours	M	1.00	3.70	STD	1.15	15.00%	4.05	9.46%	06-Apr-20	05-Apr-21
Up to 4 hours	M	1.80	5.40	STD	1.95	8.33%	5.75	6.48%	06-Apr-20	05-Apr-21
Over 4 hours	M	2.00	5.90	STD	2.25	12.50%	6.25	5.93%	06-Apr-20	05-Apr-21
<b>Leisure Centre Car Parks: (Subject to agreement with the operators where relevant)</b>										
Up to 30 mins	M	0.00	0.00	STD	0.00	0.00%	0.00	0.00%	31-Jan-11	
Up to 1 hour	M	0.20	0.70	STD	0.35	75.00%	1.05	50.00%	06-Apr-20	05-Apr-21
Up to 90 mins	M	0.40	1.20	STD	0.55	37.50%	1.55	29.17%	06-Apr-20	05-Apr-21
Up to 2 hours	M	0.60	1.70	STD	0.75	25.00%	2.05	20.59%	06-Apr-20	05-Apr-21
Up to 3 hours	M	1.00	2.50	STD	1.15	15.00%	2.85	14.00%	06-Apr-20	05-Apr-21

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Up to 4 hours	M	2.00	4.70	STD	2.15	7.50%	5.05	7.45%	06-Apr-20	05-Apr-21
Up to 6 hours	M	2.60	5.70	STD	2.85	9.62%	6.05	6.14%	06-Apr-20	05-Apr-21
Up to 9 hours	M	3.70	8.20	STD	3.95	6.76%	8.55	4.27%	06-Apr-20	05-Apr-21
Over 9 hours	M	6.20	11.20	STD	6.45	4.03%	11.55	3.13%	06-Apr-20	05-Apr-21
<b>Uxbridge Multi-Storey car parks: Cedars car park, Uxbridge; Grainges car park, Uxbridge</b>										
Up to 2 hours	M	1.00	2.10	STD	1.15	15.00%	2.45	16.67%	06-Apr-20	05-Apr-21
Up to 3 hours	M	2.00	3.00	STD	2.15	7.50%	3.35	11.67%	06-Apr-20	05-Apr-21
Up to 4 hours	M	2.50	3.90	STD	2.65	6.00%	4.25	8.97%	06-Apr-20	05-Apr-21
Up to 5 hours	M	3.20	4.30	STD	3.45	7.81%	4.65	8.14%	06-Apr-20	05-Apr-21
Up to 6 hours	M	4.50	6.80	STD	4.75	5.56%	7.15	0.00%	31-Jan-11	05-Apr-21
Up to 8 hours	M	6.50	11.00	STD	6.75	3.85%	11.35	0.00%	31-Jan-11	05-Apr-21
Over 8 hours	M	8.50	16.00	STD	8.75	2.94%	16.35	0.00%	31-Jan-11	05-Apr-21
Sunday (all day)	M	2.00	2.80	STD	2.15	7.50%	3.15	12.50%	06-Apr-20	05-Apr-21
<b>Civic Centre car park (open on Saturdays only)</b>										
Up to 2 hours	M	0.90	1.40	STD	1.05	16.67%	1.75	25.00%	06-Apr-20	05-Apr-21
Up to 4 hours	M	1.80	3.00	STD	1.95	8.33%	3.35	11.67%	06-Apr-20	05-Apr-21
Over 4 hours	M	3.50	5.50	STD	3.75	7.14%	5.85	6.36%	06-Apr-20	05-Apr-21
<b>CCTV Requests</b>										
Fee for production of evidence for insurance claim purposes				STD	120.00	NEW	120.00	NEW		01-Apr-21
Search Fee for CCTV recording - Officer time spent researching				STD	Full cost	NEW	Full cost	NEW		01-Apr-21
<b>Tennis Court Bookings (Gated court sites)</b>										
Per hour booking				EXP	5.00	NEW	5.00	NEW		01-Apr-21

Type  
 B-Business R-Resident  
 M-Mixed C-Concession

Vat Status  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non Residents £	Increase %	Date of last change to charge	Effective Date
<b>HMO Licensing</b>										
Licensing	M	980.00	N/A	NB	1100.00	12.24%	N/A	0.00%	01-Apr-15	01-Apr-21
Renewal	M	735.00	N/A	NB	1100.00	49.66%	N/A	0.00%	01-Apr-15	01-Apr-21
PCN for Non-Compliance with Remdial Notice	M			NB	5000.00	NEW	N/A	N/A		01-Apr-21
Professional Advice to Landlords	M			STD	Full cost	NEW	N/A	N/A		01-Apr-21
Improvement Notice	M			STD	390.00	NEW	N/A	N/A		01-Apr-21
Prohibition / Demolition Notice	M			STD	340.00	NEW	N/A	N/A		01-Apr-21
Emergency Notice	M			STD	335.00	NEW	N/A	N/A		01-Apr-21

Type  
 B-Business R-Resident  
 M-Mixed C-Concession

Vat Status  
 STD-Standard  
 EXP-Exempt RED-Reduced  
 NB-Non Business M-Mixed  
 OTS-Outside of Scope



The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

General Fund Budget Capital Programme Summary	Annual Movement in Budget Requirement						TOTAL
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	
	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Capital Expenditure</b>							
Major Projects	22,926	47,243	49,400	29,829	10,800	3,392	163,590
Programme of Works	57,242	24,772	25,299	22,404	21,959	21,352	173,028
Contingency	657	1,500	1,500	1,500	1,500	1,500	8,157
<b>Total Capital Expenditure</b>	<b>80,825</b>	<b>73,515</b>	<b>76,199</b>	<b>53,733</b>	<b>34,259</b>	<b>26,244</b>	<b>344,775</b>
<b>Capital Financing</b>							
Grants & Contributions	(13,428)	(23,477)	(21,373)	(15,852)	(13,350)	(9,750)	(97,230)
<b>Council Resourced Investment</b>							
Community Infrastructure Levy	(2,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(20,000)
Capital Receipts	(7,679)	(11,559)	(2,821)	(2,352)	(17,184)	(18,871)	(60,466)
<b>Prudential Borrowing</b>	<b>(57,218)</b>	<b>(34,979)</b>	<b>(48,505)</b>	<b>(32,029)</b>	<b>(225)</b>	<b>5,877</b>	<b>(167,079)</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9a

Prior Year Budget £'000	Project	2020-2026 Project Budget £'000	Total 2020-26 Grants and Contributions £'000	2020/21 to 2025/26 Capital Programme			Released Budget Month 7
				Council Resources - Self Financing Schemes £'000	Council Resources - for Invest to Save Schemes £'000	Council Resources - Service Provision £'000	
	<b>Major Projects</b>						
	<u>Education &amp; Children Services</u>						
16,868	Secondary Schools Expansions	11,328	(300)	0	0	(11,028)	4,732
0	Additional Temporary Classrooms	3,800	0	0	0	(3,800)	0
458	Schools SRP	3,416	(3,416)	0	0	0	383
16,032	New Primary Schools Expansions	361		0	0	(361)	314
0	Meadow School	240		0	0	(240)	240
	<u>Community, Commerce and Regeneration</u>						
963	New Yiewsley Leisure Centre	29,037		0	0	(29,037)	485
773	Hillingdon Outdoor Activity Centre	25,727	(25,727)	0	0	0	4,282
0	New Museum	5,632	(750)	0	0	(4,882)	0
0	Shopping Parades Initiative	2,850	(745)	0	0	(2,105)	578
7,294	Hayes Town Centre Improvements	1,933	(1,634)	0	0	(299)	525
69	Yiewsley / West Drayton Community Centre	1,931		0	0	(1,931)	1,931
7	Uxbridge Mortuary Extension	1,900	(950)	0	0	(950)	280
93	Battle of Britain Underground Bunker	1,462		0	0	(1,462)	291
58	RAGC Expansion	1,356		0	0	(1,356)	402
2	1 & 2 Merrimans Housing Project	819		0	0	(819)	0
31	Uxbridge Cemetery Gatehouse	543		0	0	(543)	19
1,597	Uxbridge Change of Heart	492	(54)	0	0	(438)	492
0	Uniter Building Refurbishment	390		0	0	(390)	0
0	Botwell Leisure Centre Football Pitch	200		0	0	(200)	0
	<u>Planning, Transportation and Recycling</u>						
0	Cranford Park Heritage Lottery Project	2,750	(2,401)	0	0	(349)	215

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9a

Prior Year Budget £'000	Project	2020-2026 Project Budget £'000	Total 2020-26 Grants and Contributions £'000	2020/21 to 2025/26 Capital Programme			Released Budget Month 7
				Council Resources - Self Financing Schemes £'000	Council Resources - for Invest to Save Schemes £'000	Council Resources - Service Provision £'000	
	<u>Finance, Property and Business Services</u>						
6,871	Housing Company Financing	43,129		(43,129)	0	0	3,532
250	Yiewsley Site Development	15,970		(15,970)	0	0	745
0	Purchase of Uxbridge police station	5,000		0	0	(5,000)	0
0	Woodside Development	2,491		0	0	(2,491)	0
0	Refurbishment of Asha Day Centre	228		0	0	(228)	0
0	Battle of Britain Bunker & Visitor Centre Enhancements	172		0	0	(172)	172
0	Battle of Britain Visitor Centre Car Park Improvements	150		0	0	(150)	0
2,552	Cedars & Grainges Car Park Improvement Works	119		0	0	(119)	119
0	Appropriation of Townfield to General Fund	100		0	0	(100)	0
1,485	Bessingby Football/Boxing Clubhouse	56		0	0	(56)	111
6,761	Battle of Britain Education and Visitors Centre	8		0	0	(8)	20
<b>62,164</b>	<b>Total Major Projects</b>	<b>163,590</b>	<b>(35,977)</b>	<b>(59,099)</b>	<b>0</b>	<b>(68,514)</b>	<b>19,868</b>
	<b>Programme of Works</b>						
N/A	Highways Structural Works	45,684		0	0	(45,684)	3,920
N/A	Transport for London	18,548	(18,548)	0	0	0	1,134
N/A	Equipment Capitalisation - Social Care	14,154	(14,154)	0	0	0	n/a
N/A	Disabled Facilities Grant	12,582	(12,582)	0	0	0	422
N/A	School Building Condition Works	12,456	(10,840)	0	0	(1,616)	2,546
N/A	Property Works Programme	8,948	(25)	0	0	(8,923)	1,311
N/A	Corporate Technology and Innovation	8,304		0	(7,456)	(848)	3,110
N/A	Civic Centre Works Programme	8,105		0	(900)	(7,205)	1,836
N/A	Purchase of Vehicles	7,022		0	0	(7,022)	264
N/A	Chrysalis Programme	6,127		0	0	(6,127)	682
N/A	Sports Clubs Rebuild / Refurbishments	4,306		0	0	(4,306)	656
N/A	Equipment Capitalisation - General	3,760		0	0	(3,760)	257

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9a

Prior Year Budget	Project	2020-2026 Project Budget	Total 2020-26 Grants and Contributions	2020/21 to 2025/26 Capital Programme			Released Budget Month 7
				Council Resources - Self Financing Schemes	Council Resources - for Invest to Save Schemes	Council Resources - Service Provision	
£'000		£'000	£'000	£'000	£'000	£'000	
N/A	Youth Provision	3,620		0	0	(3,620)	125
N/A	Leisure Centre Refurbishment	3,097		0	0	(3,097)	182
N/A	Environmental and Recreational Initiatives	2,669	(1,773)	0	(310)	(586)	996
N/A	Street Lighting Replacement	2,403	(120)	0	0	(2,283)	781
N/A	Libraries Refurbishment Programme	2,320	(68)	0	0	(2,252)	1,329
N/A	Devolved Capital to Schools	1,668	(1,668)	0	0	0	n/a
N/A	CCTV Programme	1,367		0	0	(1,367)	350
N/A	Leader's Initiative	1,356		0	0	(1,356)	247
N/A	Road Safety	910		0	0	(910)	200
N/A	Car Park Pay & Display Machines Replacement	900		0	(900)	0	851
N/A	HS2 Road Safety Fund	645	(645)	0	0	0	106
N/A	Harlington Road Depot Improvements	586		0	0	(586)	294
N/A	Section 106 Projects	540	(540)	0	0	0	540
N/A	Playground Replacement Programme	336		0	0	(336)	170
N/A	PSRG / LPRG	325		0	0	(325)	0
N/A	Homeless Provision	190	(190)	0	0	0	0
N/A	Emergency Active Travel	100	(100)	0	0	0	0
	<b>Total Programme of Works</b>	<b>173,028</b>	<b>(61,253)</b>	<b>0</b>	<b>(9,566)</b>	<b>(102,209)</b>	<b>22,309</b>
	<b>Development &amp; Risk Contingency</b>						
N/A	General Contingency	8,157	0	0	0	(8,157)	0
	<b>Total Development &amp; Risk Contingency</b>	<b>8,157</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8,157)</b>	<b>0</b>
<b>62,164</b>	<b>Total GF Capital Programme</b>	<b>344,775</b>	<b>(97,230)</b>	<b>(59,099)</b>	<b>(9,566)</b>	<b>(178,880)</b>	<b>42,177</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9b

General Fund Budget Capital Programme Summary	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Expenditure</b>							
<b>Major Projects</b>							
<u>Education &amp; Children Services</u>							
Secondary Schools Expansions	5,038	2,880	3,410	0	0	0	<b>11,328</b>
Additional Temporary Classrooms	0	1,000	2,800	0	0	0	<b>3,800</b>
Schools SRP	411	2,000	1,005	0	0	0	<b>3,416</b>
New Primary Schools Expansions	361	0	0	0	0	0	<b>361</b>
Meadow School	240	0	0	0	0	0	<b>240</b>
<u>Community, Commerce and Regeneration</u>							
New Yiewsley Leisure Centre	365	2,000	9,000	10,000	5,000	2,672	<b>29,037</b>
Hillingdon Outdoor Activity Centre	250	6,250	10,025	5,602	3,600	0	<b>25,727</b>
New Museum	50	1,275	2,500	1,607	200	0	<b>5,632</b>
Shopping Parades Initiative	457	808	1,585	0	0	0	<b>2,850</b>
Hayes Town Centre Improvements	437	1,496		0	0	0	<b>1,933</b>
Yiewsley / West Drayton Community Centre	1,500	431	0	0	0	0	<b>1,931</b>
Uxbridge Mortuary Extension	350	1,550	0	0	0	0	<b>1,900</b>
Battle of Britain Underground Bunker	288	1,000	174	0	0	0	<b>1,462</b>
RAGC Expansion	94	1,033	229	0	0	0	<b>1,356</b>
1 & 2 Merrimans Housing Project	10	519	290	0	0	0	<b>819</b>
Uxbridge Cemetery Gatehouse	0	450	93	0	0	0	<b>543</b>
Uxbridge Change of Heart	492	0	0	0	0	0	<b>492</b>
Uniter Building Refurbishment	20	350	20	0	0	0	<b>390</b>
Botwell Leisure Centre Football Pitch	0	200	0	0	0	0	<b>200</b>
<u>Planning, Transportation and Recycling</u>							
Cranford Park Heritage Lottery Project	308	2,188	254	0	0	0	<b>2,750</b>
<u>Finance, Property and Business Services</u>							
Housing Company Financing	11,750	15,000	10,000	6,379	0	0	<b>43,129</b>
Yiewsley Site Development	150	1,100	6,000	6,000	2,000	720	<b>15,970</b>
Purchase of Uxbridge police station	0	5,000	0	0	0	0	<b>5,000</b>
Woodside Development	0	250	2,000	241	0	0	<b>2,491</b>
Refurbishment of Asha Day Centre	0	228	0	0	0	0	<b>228</b>
Battle of Britain Bunker & Visitor Centre Enhancements	172	0	0	0	0	0	<b>172</b>
Battle of Britain Visitor Centre Car Park Improvements	0	135	15	0	0	0	<b>150</b>

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9b

General Fund Budget Capital Programme Summary	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Cedars & Grainges Car Park Improvement Works	119	0	0	0	0	0
Appropriation of Townfield to General Fund		100	0	0	0	0	100
Bessingby Football/Boxing Clubhouse	56	0	0	0	0	0	56
Battle of Britain Education and Visitors Centre	8	0	0	0	0	0	8
<b>Total Major Projects</b>	<b>22,926</b>	<b>47,243</b>	<b>49,400</b>	<b>29,829</b>	<b>10,800</b>	<b>3,392</b>	<b>163,590</b>
<b>Programme of Works</b>							
Highways Structural Works	15,684	6,000	6,000	6,000	6,000	6,000	45,684
Transport for London	1,673	3,178	3,278	3,473	3,473	3,473	18,548
Equipment Capitalisation - Social Care	2,359	2,359	2,359	2,359	2,359	2,359	14,154
Disabled Facilities Grant	1,852	2,146	2,146	2,146	2,146	2,146	12,582
School Building Condition Works	4,706	1,550	1,550	1,550	1,550	1,550	12,456
Property Works Programme	3,188	1,152	1,152	1,152	1,152	1,152	8,948
Corporate Technology and Innovation	3,984	864	864	864	864	864	8,304
Civic Centre Works Programme	5,085	604	604	604	604	604	8,105
Purchase of Vehicles	2,960	645	2,810	0	607	0	7,022
Chrysalis Programme	1,127	1,000	1,000	1,000	1,000	1,000	6,127
Sports Clubs Rebuild / Refurbishments	1,306	600	600	600	600	600	4,306
Equipment Capitalisation - General	700	612	612	612	612	612	3,760
Youth Provision	1,620	400	400	400	400	400	3,620
Leisure Centre Refurbishment	1,946	1,151	0	0	0	0	3,097
Environmental and Recreational Initiatives	1,094	575	500	500	0	0	2,669
Street Lighting Replacement	924	595	582	302	0	0	2,403
Libraries Refurbishment Programme	2,320	0	0	0	0	0	2,320
Devolved Capital to Schools	558	222	222	222	222	222	1,668
CCTV Programme	284	583	250	250	0	0	1,367
Leader's Initiative	356	200	200	200	200	200	1,356
Road Safety	310	120	120	120	120	120	910
Car Park Pay & Display Machines Replacement	900	0	0	0	0	0	900
HS2 Road Safety Fund	645	0	0	0	0	0	645
Harlington Road Depot Improvements	586	0	0	0	0	0	586
Section 106 Projects	540	0	0	0	0	0	540
Playground Replacement Programme	170	166	0	0	0	0	336
PSRG / LPRG	75	50	50	50	50	50	325

The Council's Budget (2020/21 - 2024/25) - Medium Term Financial Forecast

Appendix 9b

General Fund Budget Capital Programme Summary	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Homeless Provision	190	0	0	0	0	0	190
Emergency Active Travel	100	0	0	0	0	0	100
<b>Total Programme of Works</b>	<b>57,242</b>	<b>24,772</b>	<b>25,299</b>	<b>22,404</b>	<b>21,959</b>	<b>21,352</b>	<b>173,028</b>
<b>General Contingency</b>	<b>657</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>8,157</b>
<b>Total Capital Expenditure</b>	<b>80,825</b>	<b>73,515</b>	<b>76,199</b>	<b>53,733</b>	<b>34,259</b>	<b>26,244</b>	<b>344,775</b>
<b>Capital Financing</b>							
Grants & Contributions	(15,487)	(18,104)	(13,450)	(11,459)	(9,552)	(9,352)	(77,404)
<b>Council Resourced Investment</b>							
Community Infrastructure Levy	(2,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(20,000)
Capital Receipts	(7,679)	(11,559)	(2,821)	(2,352)	(17,184)	(18,871)	(60,466)
<b>Prudential Borrowing</b>	<b>(55,159)</b>	<b>(40,352)</b>	<b>(56,428)</b>	<b>(36,422)</b>	<b>(4,023)</b>	<b>5,479</b>	<b>(186,905)</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Appendix 10a

<b>Housing Revenue Account Corporate Summary</b>	<b>2020/21 £'000</b>	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>Five Year Outlook £'000</b>
<b>Resources</b>							
Increase / (Decrease) in average Weekly Rents (%)*	3.2%	1.7%	3.0%	3.0%	3.1%	3.0%	
Average Weekly Rent (£)	£110.73	£112.64	£116.00	£119.49	£123.15	£126.90	£16.17
Increase/(Decrease) in Number of Dwellings	34	13	53	69	32	28	(6)
Average Number of Dwellings	10,125	10,137	10,190	10,259	10,291	10,319	195
<b>Gross Dwelling Rents</b>	<b>58,457</b>	<b>59,539</b>	<b>61,635</b>	<b>64,095</b>	<b>66,083</b>	<b>68,280</b>	<b>9,823</b>
Void Risk Contingency	(585)	(595)	(616)	(641)	(661)	(683)	(98)
<b>Net Dwelling Rents</b>	<b>57,872</b>	<b>58,944</b>	<b>61,019</b>	<b>63,454</b>	<b>65,422</b>	<b>67,597</b>	<b>9,725</b>
<b>Total Resources</b>	<b>57,872</b>	<b>58,944</b>	<b>61,019</b>	<b>63,454</b>	<b>65,422</b>	<b>67,597</b>	<b>9,725</b>
<b>Budget Requirement</b>							
Roll Forward Budget	38,611	39,139	39,923	40,046	40,372	40,778	2,167
Inflation	482	380	363	326	406	388	1,863
Corporate Items	430	619	0	0	0	0	619
Contingency	0	0	0	0	0	0	0
Savings	(384)	(215)	(240)	0	0	0	(455)
<b>Total Budget Requirement</b>	<b>39,139</b>	<b>39,923</b>	<b>40,046</b>	<b>40,372</b>	<b>40,778</b>	<b>41,166</b>	<b>2,027</b>
Contribution to Finance Capital Programme	20,790	19,021	20,973	23,082	24,644	26,431	5,641
<b>(Drawdown) / Contribution to Reserves</b>	<b>(2,057)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Opening HRA General Balance</b>		<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	
<b>Closing HRA General Balance</b>		<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	<b>15,054</b>	

\* Rent figures quoted above are inclusive of new build rents, average rents for existing tenancies are projected to increase by CPI + 1% per annum from





<b><u>Housing Revenue Account (HRA) - Savings</u></b>	<b>Annual Movement in Budget Requirement</b>					<i>Five Year Outlook</i>
	<b>2021/22 £'000</b>	<b>2022/23 £'000</b>	<b>2023/24 £'000</b>	<b>2024/25 £'000</b>	<b>2025/26 £000s</b>	<b>£'000</b>
<b><u>Full Year Effect of Prior Year Savings</u></b>						
<i>Cumulative Impact of Existing Savings Proposals</i>	(25)	0	0	0	0	(25)
<b>Full Year Effect of Prior Year Savings</b>	<b>(25)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(25)</b>
<b><u>New Savings Proposals</u></b>						
<b><u>Housing Service Efficiency Review</u></b>						
<i>Savings arising from implementation of reviews across the service</i>	(140)	(63)	0	0	0	(203)
<i>Energy efficiency savings across the HRA</i>	(50)	0	0	0	0	(50)
<b><u>HRA Zero Based Review</u></b>						
<i>Outputs from Zero Based Budgeting across the HRA</i>	0	(31)	0	0	0	(31)
<b><u>Further BID Reviews / Service Transformation</u></b>						
<i>BID Review - Tenancy Services and Management</i>	0	(146)	0	0	0	(146)
<b>New Savings Proposals</b>	<b>(190)</b>	<b>(240)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(430)</b>
<b>Total HRA Savings</b>	<b>(215)</b>	<b>(240)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(455)</b>

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>44. Housing Revenue Account</b>										
<b>Development &amp; Assets</b>										
<b>Service Charges</b>										
CCTV Maintenance (per week)	R	0.78	N/A	NB	0.78	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Laundry Machines in Sheltered Housing Units - Servicing and Maintenance (per week)	R	0.82	N/A	NB	0.82	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
<b>Estates &amp; Tenancy Management</b>										
<b>Parking Rents</b>										
Car Ports (Council Tenants) (per week)	R	8.54	N/A	NB	8.58	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Car Ports (Private) (per week)	R	10.25	10.25	STD	10.30	0.5%	10.30	0.5%	06-Apr-20	05-Apr-21
Hard Standings / Parking Spaces (Council Tenants) (per week)	R	4.90	N/A	NB	4.92	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
Hard Standings / Parking Spaces (Private) (per week)	R	5.89	5.89	STD	5.92	0.5%	5.92	0.5%	06-Apr-20	05-Apr-21
<b>Grounds Maintenance and Gardening</b>										
Grounds Maintenance (minimum) (per week)	R	1.34	N/A	NB	1.35	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Grounds Maintenance (maximum) (per week)	R	4.59	N/A	NB	4.61	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Hedge Cutting - Standard Frequency (per week - optional)	R	0.83	N/A	NB	0.83	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Lawn Mowing - Standard Frequency (per week - optional)	R	4.10	N/A	NB	4.12	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Bed Maintenance - Standard Frequency (per week - optional)	R	0.56	N/A	NB	0.56	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Heating Charges</b>										
Communal Electric (per week)	R	1.71	N/A	NB	1.72	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Sheltered Heating - Communal Element (per week)	R	3.72	N/A	NB	3.74	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Sheltered Heating - Property Element (Bedsit) (per week)	R	5.82	N/A	NB	5.85	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Sheltered Heating - Property Element (One Bedroom) (per week)	R	8.78	N/A	NB	8.82	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Sheltered Heating - Property Element (Two or More Bedrooms) (per week)	R	10.04	N/A	NB	10.09	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
District Heating - Communal Element (minimum) (per week)	R	1.42	N/A	NB	1.43	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
District Heating - Communal Element (maximum) (per week)	R	4.50	N/A	NB	4.52	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
District Heating - Property Element (minimum) (per week)	R	6.43	N/A	NB	6.46	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
District Heating - Property Element (maximum) (per week)	R	15.53	N/A	NB	15.61	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Peachey Close - Electricity (per week)	R	11.61	N/A	NB	11.67	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Other Services</b>										
Electric Scooter Charging Point - Queen's Lodge, Cliftonville, Kent (per month)	R	N/A	6.14	STD	N/A	N/A	6.17	0.5%	06-Apr-20	05-Apr-21
HRA Freeholder consent for undertaking major works	R	50.00	50.00	STD	250.00	400%	250.00	400%	06-Apr-20	05-Apr-21
Leaseholder consent for improvements (lower rate)	R	60.00	50.00	STD	60.30	0.5%	50.25	0.5%	06-Apr-20	05-Apr-21
Leaseholder consent for improvements (higher rate)	R	180.00	180.00	STD	180.90	0.5%	180.90	0.5%	06-Apr-20	05-Apr-21
Leaseholder Solicitors Enquiries (lower rate)	R	112.30	112.30	STD	112.86	0.5%	112.86	0.5%	06-Apr-20	05-Apr-21
Leaseholder Solicitors Enquiries (higher rate)	R	N/A	N/A	STD	300.00	N/A	300.00	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
<b>Residents Services (Housing)</b>										
<b>Caretaking</b>										
Caretaking - Band A (per week)	R	11.71	N/A	NB	11.77	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Band B (per week)	R	7.58	N/A	NB	7.62	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Band C (per week)	R	5.26	N/A	NB	5.29	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Band D (per week)	R	4.09	N/A	NB	4.11	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Band E (per week)	R	2.92	N/A	NB	2.93	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Band F (per week)	R	1.76	N/A	NB	1.77	0.5%	N/A	N/A	06-Apr-20	05-Apr-21



Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
Caretaking - Sheltered Housing (per week)	R	5.83	N/A	NB	5.86	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking - Queen's Lodge, Cliftonville, Kent (per week)	R	N/A	7.35	NB	N/A	N/A	7.39	0.5%	06-Apr-20	05-Apr-21
<b>Extra Care Housing</b>										
Triscott House - Management Support Charge (per week)	R	26.56	N/A	NB	26.69	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Triscott House - Cleaning Charge (per week)	R	10.10	N/A	NB	10.15	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Triscott House - Grounds Maintenance (per week)	R	2.32	N/A	NB	2.33	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
<b>Marlborough Crescent</b>										
Enhanced housing management charge (per bed space per week)	R	2.42	N/A	NB	2.43	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

Type of Fee / Charge	Type	Current Charge Residents £	Current Charge Non-Residents £	Vat Status	Proposed Charge Residents £	Increase %	Proposed Charge Non-Residents £	Increase %	Date of last change to charge	Effective Date
Electrical usage (per bed space per week)	R	4.73	N/A	NB	4.75	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Water usage Studio (per property type per week)	R	2.52	N/A	NB	2.53	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Water usage 1 Bed (per property type per week)	R	4.75	N/A	NB	4.77	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Water usage 3 Bed (per property type per week)	R	6.31	N/A	NB	6.34	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Water usage 4 Bed (per property type per week)	R	7.43	N/A	NB	7.47	0.5%	N/A	N/A	06-Apr-20	05-Apr-21
Caretaking (per bed space per week)	R	2.28	N/A	NB	2.29	0.5%	N/A	N/a	06-Apr-20	05-Apr-21
Furniture and furnishings (per property per week)	R	1.06	N/A	NB	1.07	0.5%	N/A	N/A	06-Apr-20	05-Apr-21

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Appendix 10e

Project Total £'000	Project	2021/22 Draft Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000
	<b>Major Projects</b>					
122,668	New General Needs Housing Stock	31,898	32,012	23,808	19,750	15,200
7,637	New Build - Shared Ownership	7,038	599	0	0	0
<b>130,305</b>	<b>Total Major Projects</b>	<b>38,936</b>	<b>32,611</b>	<b>23,808</b>	<b>19,750</b>	<b>15,200</b>
	<b>HRA Programmes of Work</b>					
59,661	Works to Stock programme	11,661	11,320	11,760	12,220	12,700
9,984	Major Adaptations to Property	1,881	1,974	2,043	2,043	2,043
<b>69,645</b>	<b>Total Works to Stock</b>	<b>13,542</b>	<b>13,294</b>	<b>13,803</b>	<b>14,263</b>	<b>14,743</b>
<b>199,950</b>	<b>Total HRA Capital Programme</b>	<b>52,478</b>	<b>45,905</b>	<b>37,611</b>	<b>34,013</b>	<b>29,943</b>
	<b>Financed by:</b>					
119,210	Revenue Contributions	25,128	20,973	23,082	24,644	25,383
38,977	Prudential Borrowing	17,021	11,125	7,387	3,444	0
760	GLA Grant	760	0	0	0	0
41,003	Capital Receipts	9,569	13,807	7,142	5,925	4,560
<b>199,950</b>	<b>Total</b>	<b>52,478</b>	<b>45,905</b>	<b>37,611</b>	<b>34,013</b>	<b>29,943</b>

The Council's Budget (2021/22 - 2025/26) - Medium Term Financial Forecast

Project Total £'000	Scheme	Unit Numbers	2021/22 Draft Budget £'000	2022/23 Draft Budget £'000	2023/24 Draft Budget £'000	2024/25 Draft Budget £'000	2025/26 Draft Budget £'000
115,213	Acquisitions & Internal developments	322	26,417	30,038	23,808	19,750	15,200
5,445	Maple and Poplar Day Centre	34	5,445	0	0	0	0
240	Nelson Road	6	240	0	0	0	0
3,004	Petworth Gardens	9	1,442	1,562	0	0	0
602	Willow Tree	10	490	112	0	0	0
4,415	Woodside Development	27	3,915	500	0	0	0
478	113-127 Moorfield Road	5	379	99	0	0	0
908	34-44 Sullivan Crescent	6	608	300	0	0	0
<b>130,305</b>		<b>419</b>	<b>38,936</b>	<b>32,611</b>	<b>23,808</b>	<b>19,750</b>	<b>15,200</b>
122,668	New General Needs Housing Stock	370	31,898	32,012	23,808	19,750	15,200
7,637	New Build - Shared Ownership	49	7,038	599	0	0	0
0	New Build - Supported Housing	0	0	0	0	0	0
<b>130,305</b>		<b>419</b>	<b>38,936</b>	<b>32,611</b>	<b>23,808</b>	<b>19,750</b>	<b>15,200</b>